

# 2023-2024 BUDGET

## Councillor John McAleer

Chair of Finance, Audit, Tendering and Administration Committee



Your Worship Mayor Philip Brown and Members of City Council:

As a newly elected official, I was appointed Chair of the Finance, Audit, Tendering and Administration Committee by His Worship in December 2022 and accepted the challenge to lead on bringing this important document to you today. With the assistance of the Finance Committee, Members of Council and key city staff I am very pleased to stand before you and present the City of Charlottetown's 2023/2024 operating budget.

The City of Charlottetown is a complex organization providing services to residents, visitors, and businesses. I am confident that this balanced budget reflects Council's continued commitment to a high level of core service delivery to residents and visitors alike. This is accomplished by using a sustainable lens both today and into our collective future.

The past year for the City of Charlottetown has been an opportunity to evaluate our operations and deliver on best practices. In the summer of 2022, the former Council approved two significant internal reviews to assess current processes and structures. A Financial Services Review from BDO addressed internal controls and a Governance Review from KPMG addressed the organizational structure. The BDO report has provided us with a road map to ensure that we are conducting the City's business in a fair and transparent manner, and I look forward to the implementation of the associated workplan that the Finance, Audit, Tendering and Administration Committee will be reviewing the first week of April. The KPMG Report looks at how our organization is governed which will be reviewed by our new CAO, Eleanor Mohammed who will bring

recommendations to the Human Resources Committee in the upcoming months. With these two reports I believe that our City will be set for success moving forward.

Last year's budget provided the resources to prepare a Strategic Plan. In June of 2022, Charlottetown's City Council unanimously adopted our Strategic Plan (2022 to 2026). Input from residents, stakeholders, staff and Council served as the foundation for a multi-year plan. It is a road map for the City that outlines our shared vision and collective priorities. This plan will guide our decision making as we work towards building a sustainable community for everyone.

The City's new engagement platform Charlottetown Hall (charlottetownhall.ca) provides residents and stakeholders another way to submit feedback on our projects and initiatives. Launched last year (June 2022), the online platform strengthens our engagement efforts and gives the community an opportunity to have their say on issues that matter most to them.

Early in 2023, the City conducted a pre-budget consultation process and as we prepared both the capital and operating budgets, we reviewed and incorporated many of the themes and suggestions.

We heard how important transit is to our residents. That is why Council is planning to expand the transit system in the northern part of the city and add more weekday frequency on routes 1, 2 and 3. The expansion also means more service on Saturday and Sunday.

In our capital budget approved by Council earlier this month the funding for active transportation routes was increased by almost 500 thousand dollars for a total of 1.74 million dollars. New routes are proposed for Towers Road, Grafton Street, Cedar Avenue, Lilac Drive and on the East Royalty Road.

A major priority in the capital budget is continuing the electrification of our transit system. In the past year we obtained funding to purchase 7 new electric buses which we will not receive until 2024/25. In the interim our fleet requires updating and we have funding for 5 reconditioned buses in our capital budget to continue to serve our increasing ridership. We would like to recognize the Provincial and Federal Governments for their assistance with this significant project as well as our partners - T3 Transit, the Town of Stratford and the Town of Cornwall.

Our capital budget has also enabled the first phase of the University Avenue rehabilitation program. We hope to implement the plan from Belvedere Avenue to Nassau Street this year and continue down to Euston Street in the upcoming years. We are also working with the Province and the Water and Wastewater Utility on the commencement of the Eastern Gateway project. This project has been a goal of the City for many years and we are excited to get it started, as it will do so much to improve the entrance to our city from the east and will provide better usage of the land for our residents in and around Water Street.

Whether we were sitting in council or in our homes Hurricane Fiona had a significant impact on all of us. Some residents were without power for upwards of two weeks, trees were down, roads were blocked, and business and schools were closed. It is

important to remember though that the City continued to provide services; our Public Works, Parks and Recreation, and Environment and Sustainability staff were out in full force getting streets, roads and sidewalks cleared, our reception centres saw more than 15,000 visitors while our Utility Dept ensured safe drinking water services went uninterrupted throughout the City. Our emergency services - Police and Fire were on full alert and responded to many calls over the two-week period. On behalf of the Province, the City took on the residential tree program to remove uninsurable trees from residents' private property. I believe I speak for the Mayor and all members of Council when I say how very proud we are of our city staff and volunteers as they worked together to make sure that our services were still being delivered.

Just as important are the lessons we have learned from Fiona. His Worship has said on numerous occasions there will be future Fionas and it is incumbent upon us to make sure that our City is well prepared for future events of this magnitude. To that end, this budget reflects Council's commitment to make Charlottetown a more resilient and sustainable community.

Taking care of our natural environment and preparing for future events was top of mind as we prepared this budget. We will be funding a Climate Action Plan and a Transit Strategy which will become guiding documents as we plan for the future.

A new Tree Replanting Program will help begin to replace our tree canopy with more resilient species. We are also looking to hire two full time Arborists who will be committed to maintaining the canopy that is left in the city supported by the capital

budget, providing funding for the necessary equipment. The new Tree Reclamation Project will use the fallen trees and give them new life.

Last week you would have heard an announcement on our Flood Program that residents may take advantage of to ensure that their homes are ready for future weather events. The successful Switch Program which many residents have signed up for over the past two years is drawing to a close and we hope to re-develop this program with new partners and be in a position to reoffer again.

One of the issues identified by the KPMG Report was that the City of Charlottetown is lacking in the requisite staffing levels to ensure our core business is done in an efficient and timely manner. This year, we are looking at converting 13 existing positions to full time - these are presently either acting, seasonal or part time. We are also creating 9 new positions within the City Corporation. Assistant Managers will be hired for the Human Resources Department and Parks and Recreation Department. A new Bylaw Enforcement Officer will be hired in the Planning Department to assist with the implementation of the Short-term Rental Bylaw and other enforcement matters in Planning. With these new and converted positions we are hopeful that we will be able to serve our residents to a level they deserve.

With the restructuring of the economic development department, the City will be looking to complete an economic development strategy which will define the City's core role in this area. It will establish the City's mandate, vision and capacity and will provide measurable gains and a strategy to access partner funding.

The City has a Grants Bylaw which was passed in 2018 but given the number of new asks by many worthy organizations, it was decided to review the bylaw to make sure that it is compatible with the vision and goals of this Council. An announcement on grant funding for all new requests will be made in the next couple of months. In 2023/2024 we are committed to continue to fund those organizations that have traditionally received resources.

The Parks and Recreation Department had a very busy year with the completion of phase 1 of the Simmons Sports Centre Arena and Pool Replacement project. This is a three-year project with much of the work being completed in the upcoming year. It is hoped that we will see occupancy of the pool in late Summer 2024 and the arena in the Fall of 2024. The Parks and Recreation budget has been increased to recognize the massive restoration efforts that will be required over the years to bring our parks back to where they were pre-Fiona including funding for two Park Maintenance staff. The Bell Aliant Centre and the Eastlink Centre operating budgets continue to be funded by the city at 87% and 80% respectively.

Protective and Emergency Services remain integral to the overall well being of our City. During the 2021 Community Survey (which will be completed again this year), Police and Fire both received high praise from our residents. Last summer Council converted two part-time Police Officer positions to full time and the proposed budget will have two more Officers added. The Fire Department continues to operate in an efficient manner, and we all look forward to settling the contract for the permanent employees. Funded in this budget is an allocation to update the Fire Insurance Underwriter's Survey as well

as a new Firehouse Records Management System. The Capital budget has reflected the need to make sure that civic buildings have generators to serve our residents in future emergency events.

Your Worship, with both the capital and operating budgets we are investing in our future while ensuring we continue to be fiscally responsible. With the assistance of the Provincial and Federal Governments and other partners we passed a capital budget with projects totaling almost 110 million dollars with the City's share at 66 million dollars. I am pleased to announce in this budget that there will be no increase in the City's tax rate. The Utility rate was due to increase by 8.8 % but Council felt that given the increase in costs in all other areas, it would be best to hold it to 5%. For the average household this will mean an additional 35 dollars per year.

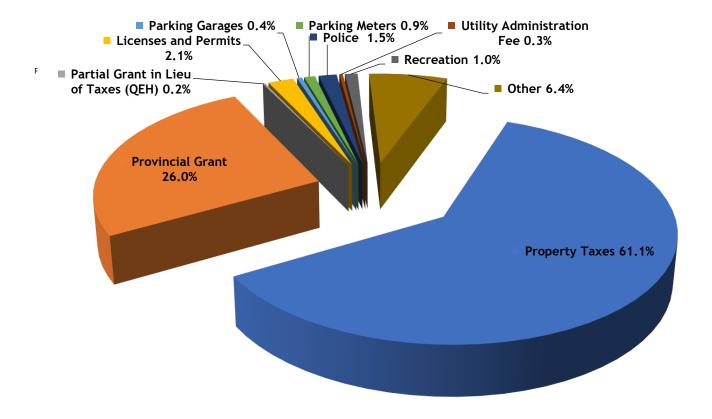
Your Worship, I would be remiss if I did not recognize the work completed to get this budget to the public today. My sincere thanks to the Finance Committee including His Worship Mayor Brown, to all the Department Heads and Administrative staff who provided such excellent input, thank you. To our Interim CAO, Donna Waddell, to the new Manager of Finance, Betty French and to Sue Fraser, our City Director many thanks.

By examining and investing in the delivery of core services I am confident that we have set the table for a sustainable future.

Your Worship it is with great pleasure that I move the 2023/2024 operational budget.

# City of Charlottetown 2023/2024 Budget

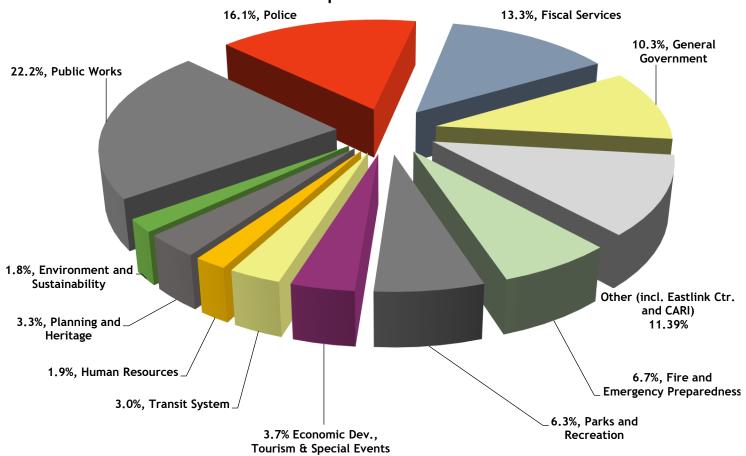
#### Revenue



Property Taxes	\$ 43,535,168	61.1%
Provincial Grant	18,538,000	26.0%
Partial Grant in Lieu of Taxes (QEH)	140,000	0.2%
Licenses and Permits	1,497,300	2.1%
Parking Garages	295,000	0.4%
Parking Meters	650,000	0.9%
Police	1,045,666	1.5%
Utility Administration Fee	205,000	0.3%
Recreation	742,425	1.0%
Other	4,552,100	6.4%
Total Revenue	\$ 71,200,659	100.0%

# City of Charlottetown 2023/2024 Budget

### **Expenditures**



Public Works	\$ 17,203,399	22.2%
Police	12,452,466	16.1%
Fiscal Services	10,305,291	13.3%
General Government	7,989,470	10.3%
Other (incl. Eastlink Ctr. and CARI)	8,830,200	11.4%
Fire and Emergency Preparedness	5,182,162	6.7%
Parks and Recreation	4,874,726	6.3%
Economic Dev., Tourism & Special Events	2,858,867	3.7%
Transit System	2,351,847	3.0%
Human Resources	1,479,163	1.9%
Planning and Heritage	2,526,867	3.3%
Environment and Sustainability	1,476,238	1.8%
Total Expenditures	\$ 77,530,696	100.0%

# 2022-2026 MAYOR & COUNCIL



Philip Brown Mayor





Alanna Jankov Deputy Mayor - Ward 1



Justin Muttart
Ward 2



Norman Beck Ward 3



Mitchell G. Tweel Ward 4



Kevin Ramsay Ward 5



Bob Doiron Ward 6



John McAleer Ward 7



Trevor MacKinnon Ward 8



Julie McCabe Ward 9



Terry Bernard Ward 10



Donna Waddell Chief Administrative Officer



#### CITY OF CHARLOTTETOWN STANDING COMMITTEES EFFECTIVE DECEMBER 12, 2022

**ECONOMIC, TOURISM & CULTURAL DEVELOPMENT** 

CHAIR Councillor Trevor MacKinnon

Member at Large Councillor John McAleer
Member at Large Councillor Mitchell Tweel
Member at Large Mayor Philip Brown

**ENVIRONMENT & SUSTAINABILITY** 

**CHAIR**Member at Large

Councillor Terry Bernard
Councillor Bob Doiron

Member at Large Councillor Trevor MacKinnon

Member at Large Mayor Philip Brown

FINANCE, AUDIT, TENDERING & ADMINISTRATION

CHAIRCouncillor John McAleerMember at LargeCouncillor Bob DoironMember at LargeCouncillor Julie McCabeMember at LargeMayor Philip Brown

HUMAN RESOURCES

CHAIRCouncillor Justin MuttartMember at LargeCouncillor Kevin RamsayMembers at LargeCouncillor Terry BernardMember at LargeMayor Philip Brown

**PARKS, RECREATION & LEISURE ACTIVITIES** 

CHAIRCouncillor Mitchell TweelMember at LargeCouncillor Justin MuttartMember at LargeCouncillor Terry BernardMember at LargeMayor Philip Brown

**PLANNING & HERITAGE** 

CHAIR Deputy Mayor Alanna Jankov

Member at Large Councillor Julie McCabe
Member at Large Councillor Norman Beck
Member at Large Mayor Philip Brown

**PROTECTIVE & EMERGENCY SERVICES** 

CHAIRCouncillor Kevin RamsayMember at LargeDeputy Mayor Alanna JankovMember at LargeCouncillor Norman BeckMember at LargeMayor Philip Brown

**PUBLIC WORKS** 

CHAIRCouncillor Julie McCabeMember at LargeCouncillor Mitchell TweelMember at LargeCouncillor John McAleerMember at LargeMayor Philip Brown

STRATEGIC PRIORITIES, COMMUNICATIONS & INTERGOVERNMENTAL

**COOPERATION** 

CHAIRCouncillor Norman BeckMember at LargeDeputy Mayor Alanna JankovMember at LargeCouncillor Trevor MacKinnonMarch at LargeMember at Large

Member at Large Mayor Philip Brown

WATER & SEWER UTILITY

CHAIRCouncillor Bob DoironMember at LargeCouncillor Justin MuttartMember at LargeCouncillor Kevin RamsayMember at LargeMayor Philip Brown

December 12, 2022 Revised March 17, 2023

## **City of Charlottetown**

## 2023/24 Budget

March 31, 2023

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	2022/23		2022/23		2023/24
City Revenues		Budget		Forecast	Budget
Property Taxes	\$	40,144,645	\$	44,750,308	\$ 43,535,168
Provincial Grant		16,035,677		16,120,697	18,538,000
Partial Grant In Lieu of Taxes (QEH)		140,000		140,000	140,000
Licenses and Permits		1,099,300		1,890,256	1,497,300
Parking Garages		375,000		225,079	295,000
Parking Meters		650,000		746,481	650,000
Police		1,243,737		1,136,685	1,045,666
Outside Fire Protection		30,000		30,000	30,000
Recreation		634,025		669,236	742,425
Other Revenue		656,070		2,298,210	697,100
Municipal Capital Expenditure Grant		2,000,000		2,000,000	2,000,000
Utility Administration Fee		205,000		205,000	205,000
Interest		70,000		31,423	25,000
Tourism Accommodation Levy		1,165,650		1,562,436	1,800,000
Total City Operating Revenue		64,449,104		71,805,811	71,200,659

City Operating Expenditures	2022/23 Budget	2022/23 Forecast	2023/24 Budget	Section
General Government Services:				
City Government	3,357,060	3,007,876	2,786,938	1
Finance and Audit	971,000	876,087	895,345	2
Municipal Buildings	2,243,925	1,954,329	2,525,625	3
Insurance	752,000	732,224	814,716	4
Mayor and Council	875,000	764,410	966,846	5
Communications	0	0	50,000	6
	8,198,985	7,334,926	8,039,470	
Fire Department	4,490,752	5,218,774	5,182,162	7
Police Department	11,120,304	11,302,905	12,452,466	8
Public Works	15,553,198	15,092,372	17,203,399	9
Fiscal Services	9,175,000	8,451,955	10,235,291	10
Parks and Recreation	4,347,911	3,968,586	4,874,726	11
Community Sustainability	830,899	761,960	1,476,238	12
Switch	(73,000)	-	-	13
Planning	1,697,673	1,399,656	2,403,767	14
Heritage	135,500	73,051	123,100	15
Economic Development, Tourism and Culture	2,201,404	1,944,375	2,858,867	16
Human Resources	1,147,614	848,489	1,479,163	17
Strategic Priorities & Intergovernmental				
Cooperation	135,000	8,411	168,000	18
Transit System	1,659,500	1,940,003	2,351,847	19
Information Technology	1,059,100	786,733	1,136,500	20
Other Expenses	6,018,758	6,103,849	5,725,700	21
Tourism Accomodation Levy	1,165,650	1,330,984	1,800,000	22
Total City Operating Expenditures	68,864,248	66,567,028	77,510,696	
Subtotal	(4,415,144)	5,238,783	(6,310,037)	
Prior Year Operating Surplus	4,419,929	3,101,522	6,340,305	
Long Term Debt Reduction		(2,000,000)		
City Surplus	4,785	6,340,305	30,269	
Water and Sewer Annual Operations				
Water and Sewer Operating Revenue	15,179,198	14,479,460	15,154,949	23
Water and Sewer Operating Expenditures	15,248,218	14,239,953	15,643,552	23
Subtotal	(69,020)	239,507	(488,603)	
Prior Year Operating Surplus	74,897	544,373	783,880	
Water and Sewer Surplus	5,877	783,880	295,277	
Annual Consolidated Operating Surplus	10,662	7,124,185	325,546	

#### Account Name/Department

Revenue

Budget Item	2022/23	2022/23	2023/24	Sched.
Property Taxes, Planning, Police	Budget	Forecast	Budget	No.
N. O	04.005.044	04.470.007	00.070.050	A 4
Non-Commercial Property Taxes	21,235,211	24,172,067	23,678,856	A-1
Commercial Property Taxes	18,909,434	20,578,242	19,856,312	A-1
Provincial Grant	16,035,677	16,120,697	18,538,000	A-1
QEH Partial Grant In Lieu of Taxes	140,000	140,000	140,000	A-1
Building permits	900,000	1,733,151	1,300,000	A-2
Taxi Licenses	30,000	28,850	30,000	A-2
Rezoning/variances	24,000	51,425	24,000	A-2
Zoning Inquiry	30,000	24,800	23,000	A-2
Subdivisions/Agreements	40,000	28,720	30,000	A-2
Vending Licenses/By-laws/Maps	15,300	23,310	30,300	A-2
STR - Licenses & Registrations	60,000	-	60,000	A-2
Parking Garages	375,000	225,079	295,000	A-2
Parking Meters	650,000	746,481	650,000	A-2
Provincial/Municipal Court Fines	345,000	348,193	345,000	A-2
Parking/Meter Violations	350,000	383,780	350,000	A-2
Dog Tags	500	183	500	A-2
Ewatch/Operation Partner Funding	99,532	278,233	235,166	A-2
Contract Services (Fingerprinting/Security Checks)	448,705	126,296	115,000	A-2
Other Revenue	656,070	2,285,054	680,800	A-2
Municipal Capital Expenditure Grant	2,000,000	2,000,000	2,000,000	A-2
Outside Fire Protection	30,000	30,000	30,000	A-2
Utility Facility Rental Fee	205,000	205,000	205,000	A-2
Interest Income	70,000	31,423	25,000	A-2
EV Charging Station	-	13,156	16,300	A-2

#### Account Name/Department

Revenue (continued)

Budget Item	2022/23	2022/23	2023/24	Sched. No.	
Recreation and Other	Budget	Forecast	Budget		
Simmons Arena:					
Minor Hockey	105,000	88,310	109,500	A-4	
Minor Figure Skating	35,000	40,335	41,500	A-4	
Minor Ringette	6,000	4,937	6,750	A-4	
Recreational/Schools	60,000	52,707	61,500	A-4	
Adult and Public Skates	1,500	1,341	2,500	A-4	
Preschool Skates	1,000	860	1,250	A-4	
Private Ice Rentals	14,000	14,087	14,000	A-4	
Other	3,000	18,927	18,500	A-4	
Canteen Sales	(8,200)	7,660	10,000	A-4	
Cody Banks Arena:					
Minor Hockey	105,000	102,716	111,600	A-4	
Minor Figure Skating	72,000	56,536	69,300	A-4	
Minor Ringette	11,500	11,725	11,000	A-4	
Recreational/Schools	45,000	41,117	57,750	A-4	
Adult and Public Skates	1,000	1,139	1,250	A-4	
Private Ice Rentals	17,000	42,049	10,500	A-4	
Off Season Rentals	5,000	10,727	5,750	A-4	
Other	3,000	4,447	3,500	A-4	
Canteen Sales	(8,200)	7,243	10,000	A-4	
Maplewood Room	-	2,004	1,000	A-4	
Registration Fees	95,025	92,044	99,775	A-5	
Sport Field Rentals	28,000	4,097	29,400	A-5	
Pool Revenue	-	-	-	A-5	
Rooms/Halls/Events	42,400	64,228	66,100	A-5	
Tourism Accommodation Levy	1,165,650	1,562,436	1,800,000	A-5	
Budget Item Totals	64,449,104	71,805,811	71,200,659		

#### 2023/24 BUDGET - CITY OF CHARLOTTETOWN **PROPERTY TAX and UTILITY RATES**

2023/24 Property Tax Rates per \$100 of Assessed Value		2023/24 Single Family Dwelling		
Non-Commercial (Mobile Home Parks)	\$0.42	Unmetered Utility Rates		
Non-Commercial (Mobile Home Parks-Out of Province)	\$1.08	Effective April 1, 2023		
Non-Commercial (Residential)	\$0.67	Water	\$	242.72
Non-Commercial (Out of Province Ownership)	\$1.33	Sewer	\$	490.60
Hotel/Motel and 4+ Unit Buildings	\$0.91	Total	\$	733.32
Hotel/Motel and 4+ Unit Buildings (Out of Province)	\$1.57		-	
Commercial	\$2.36			
BIA Commercial (on Behalf of DCI)	\$0.18			
		2023/24 Single Family Dwelling		
		Metered Utility Rates		
		Water Base Rate	\$0.37	6/day
		Water Consumption Rate	\$0.42	6/Metre <sup>3</sup>
		Sewer Base Rate	\$0.64	4/day
		Sewer Consumption Rate	\$1.02	7/Metre <sup>3</sup>

Budget Item

Account Name/Department: City Government Revenue

Detailed Breakdown of B	udget Item					Notes/Cor
Property Taxes						
Non-Commercial Asse	ssment:					
PEI Residents						
Residential	\$2,367,066,900 x \$.67 per \$100	\$	15,859,348			
Apartments	\$467,853,100 x \$.91 per \$100	\$	4,257,463			
Hotels	\$17,110,800 x \$.91 per \$100	\$	155,708			
Mobile Home Parks	\$12,129,500 x \$.42 per \$100	\$	50,944			
Non-Residents				\$	20,323,463	
Residential	\$70,322,000 x \$1.33 per \$100	¢	935,283			
Apartments	\$62,620,600 x \$1.57 per \$100	\$ \$	983,143			
Hotels	\$5,171,900 x \$1.57 per \$100	\$	81,199			
Nobile Home Parks	\$5,171,900 x \$1.57 per \$100 \$140,700 x \$1.08 per \$100	\$	,			
NODILE HOTTLE PAIKS	φ140,700 x φ1.00 per φ100	\$	1,520	¢	2 004 445	
Quainaga Immercianises (	Area DEL Basidanta			\$	2,001,145	
Business Improvement A		•	700 005			
Residential	\$104,602,200 x \$.67 per \$100	\$	700,835			
Apartments	\$35,434,000 x \$.91 per \$100 \$10,515,500 x \$.91 per \$100	\$ \$	322,449 95,691			
Hotels	\$10,515,500 x \$.91 per \$100	Ъ	95,691	•	4 440 075	
)i	Avec New Decidents			\$	1,118,975	
<u>Business Improvement Æ</u> Residential	\$9,899,500 x \$1.33 per \$100	¢.	131,663			
		\$ \$	8,432			
\partments Hotels	\$537,100 x \$1.57 per \$100	\$ \$	95,178			
loteis	\$6,062,300 x \$1.57 per \$100	Φ	95,176	\$	235,273	
				Ψ	200,210	
	Total Non-	Commercial		\$	23,678,856	
Commercial Assessme	ent - General					
General	\$631,725,400 x \$2.36 per \$100	\$	14,908,719			
Apartments	\$4,160,000 x \$2.36 per \$100	\$	98,176			
Hotels	\$5,065,300 x \$2.36 per \$100	\$	119,541			
Nobile Home Parks	\$30,400 x \$2.36 per \$100	\$	717			
	,	ų.	• • •	\$	15,127,153	
				*	, ,	
Commercial Assessme	ent - Business Improvement Area					
General	\$172,086,600 x \$2.36 per \$100	\$	4,061,244			
Apartments	\$3,737,200 x \$2.36 per \$100	\$	88,198			
Hotels	\$9,773,000 x \$2.36 per \$100	\$	230,643			
Downtown Charlottetown	\$185,596,800 x \$.18 per \$100	\$	334,074			
				\$	4,714,159	
	Total Commercial & DCI	Assessment		\$	19,841,312	
	Total Pro	perty Taxes		\$	43,520,168	
		. •				•
a Linux of Day of T	<u>s</u>			\$	15,000	
n Lieu of Property Taxes						
n Lieu of Property Taxes	:			\$	18,538,000	

Budget Item Account Name/Department: Planning/Police

Revenue

Detailed Breakdown of Budget Item			Notes/Comments
<u>Licenses</u>			
Building permits	1,300,000		
Taxi licenses	30,000		
Rezoning/Variances	24,000		
Zoning inquiry	23,000		
Subdivisions/agreements	30,000		
Vending licenses/by-laws/maps	30,300		
STR - Licenses & Registrations	60,000		
	Total	1,497,300	
City Parking Garages			
Net revenue from Fitzroy Parkade,			
Pownal Parkade and Queen Parkade	-	295,000	
Parking Meters			
Revenue generated from parking meters	_	650,000	

Budget Item Account Name/Department: Police/Other

Revenue

Detailed Breakdown of Budget Item			Notes/Comments
Police Revenue:			
Provincial court fines	340,000		
Municipal court fines	5,000		
Parking meter tickets	350,000		
Dog tags	500		
Mobile Mental Health Crisis Program	104,166		
Ewatch/Operational Partner Funding	131,000		
	Subtotal	930,666	
Contract services (fingerprinting/security checks)		15,000	
	Total	945,666	
Other Revenue			
Rent from municipally owned facilities			
and miscellaneous revenue			
Miscellaneous and Bell Aliant Grant (Net)	-		
Rent - WR Community Centre	4,800		
Rent - 70 Kent Street	48,000		
FOIPP Revenue	-		
Racino	400,000		
Rent - 31 Gordon Drive	105,000		
Tourism Accommodation Levy Admin Fee	48,000		
	Total	605,800	
Overa Elizabeth Hassital		20.000	
Queen Elizabeth Hospital		30,000	
Utility Facility Rental Fee			
Rental fee levied on the Water and Sewer			
Utility for use of City facilities		205,000	
Interest Income		25,000	

Budget Item

Account Name/Department: Parks and Recreation

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Detailed Breakdown of Budget Item			Notes/Comments
Simmons Arena:			
Minor Hockey	109,500		Includes proposed 5% fee
Minor Figure Skating	41,500		increase for all sevices
Minor Ringette	6,750		
Recreational/Schools	61,500		
Adult and Public Skates	1,250		
Preschool Skates	2,500		
Private Ice Rentals	14,000		
Off-Season Rentals	15,000		
Other	3,500_		
	Subtotal	255,500	
Canteen (Net Sales)		10,000	
	Total	265,500	
Cody Banks Arena:			
Minor Hockey	111,600		
Minor Figure Skating	69,300		
Minor Ringette	11,000		
Recreational/Schools	57,750		
Adult and Public Skates	1,250		
Private Ice Rentals	10,500		
Off-Season Rentals	5,750		
Other	3,500		
		270,650	
Canteen (Net Sales)		10,000	
Maplewood Room		1,000	
	Total	281,650	

Budget Item and Primary Code:

Programs and Miscellaneous Revenue

Account Name/Department: Parks and Recreation/Other

Detailed Breakdown of Budget Item				Notes/Comments
Registration Fees Sport Field Rentals Pool Revenue		9,775 9,400 -		
	Total	_\$	129,175.00	
Rooms/Halls/Events		\$	66,100.00	
Partner Funding		\$	-	
Tourism Accommodation Levy		\$	1,800,000.00	
<u>Miscellaneous</u>		\$	75,000.00	

#### **Account Name/Department**

**General Government Services** 

Budget Item	2022/23	2022/23	2023/24	Sched.
City Government	Budget	Forecast	Budget	No.
Salaries and Benefits	2,062,038	2,070,272	2,070,638	1-1
Solicitors' Fees	375,000	313,890	400,000	1-1
Fees and Memberships	75,000	66,928	88,000	1-1
Office Supplies	30,000	22,642	36,000	1-1
Staff Development	35,000	19,625	65,000	1-1
Advertising and Communications	35,000	19,393	-	Tab 6
Miscellaneous	20,000	80,747	20,000	1-2
New Equipment	3,000	-	3,300	1-2
Equipment Repairs and Rentals	22,000	-	24,000	1-2
Reports and Studies	659,022	410,545	50,000	1-2
FOIPP Implementation	5,000	-	5,000	1-2
Infrastructure and Asset Management	36,000	3,834	25,000	1-2
Totals	3,357,060	3,007,876	2,786,938	

Budget Item

City Government

Account Name/Department: General Government Services

Detailed Breakdown of Budget Item		Notes/Comments
Salaries		
Chief Administrative Officer		
Deputy Chief Administrative Officer		
Executive Resource & Privacy Coordinator (2)		
Executive Assistant to Mayor & Council		
Community Engagement Assistant		
Records Management Clerk		
Manager Infrastructure & Assets		
Administrative Assistant		
Internal Auditor		
IT Officer		
IT Staff (2)		
GIS Technician		
Tourism Officer		Moved to ED Budget
Tourism Staff (3)		Moved to ED Budget
Events Development Officer		Moved to ED Budget
Economic Development Officer		Moved to ED Budget
Environment and Sustainability Manager		Moved to E&S
Sr Communications Officer		
Communications Staff (2)		
oommandaliono olan (E)	1,702,843	
Benefits		
City's share of cost for employees' benefits:		
Group health benefits		
Workers Compensation		
Other		
	367,795	
	2,070,638	
Solicitors' Fees	2,010,000	†
Costs for all legal services rendered		
*includes court cases	400,000	
includes count cases	400,000	-
Fees and Memberships		
Federation of Canadian Municipalities:		
Base Rate \$370 + 15.24 cents per capita		
Canadian Association of Municipal Administrators/ICMA		
Federation of PEI Municipalities	88,000	
Office Supplies		
Photocopy paper, printing and supplies,		
pens, paper, envelopes, and		
other office equipment as required	36,000	
outer office equipment as required	30,000	-
Staff Development		
Training and development, conferences		
for City Government staff	65,000	]

City Government 1-1 Page 14 of 113

Budget Item

City Government

Account Name/Department: General Government Services

Detailed Breakdown of Budget Item			Notes/Comments
Miscellaneous			
Petty cash, City newspaper ads,			
subscriptions (newspapers, etc.)		20,000	
New Equipment			
New Equipment		3,300	
Equipment Repairs and Rentals			
Equipment Repairs and Rentals		24,000	
Reports and Studies			
Reports and Studies		50,000	
FOIPP Implementation			
FOIPP Implementation		5,000	
Infrastructure and Asset Management			
Memberships	5,000		
Staff Development	20,000		
		25,000	



#### **Account Name/Department**

**General Government Services** 

Budget Item	2022/23	2022/23	2023/24	Sched.
Finance and Audit	Budget	Forecast	Budget	No.
Salaries and Benefits	782,000	698,395	702,345	2-1
Professional Auditing Services	75,000	76,916	75,000	2-1
Staff Development	20,000	2,870	20,000	2-1
Meeting Expenses	4,000	1,638	3,000	2-1
Miscellaneous	15,000	16,683	15,000	2-1
Bank Service Charges	75,000	79,585	80,000	2-1
Totals	971.000	876,087	895,345	_

Budget Item

Finance and Audit

Account Name/Department: General Government Services

Detailed Breakdown of Budget Item			Notes/Comments
Salaries Finance Department Staff: Manager			
Controller Accounting/Clerical Clerk Accounts Payable Clerk (2) Finance Clerk			
Project Accountant Purchasing Officer		599,392	
Benefits City share of cost for employees' benefits			
Group Health Statutory Deductions - CPP and EI Workers Compensation		402.052	
Pension	Total	702,345	
Professional Auditing Services  Cost for annual audit conducted on the City accounts		75,000	
Staff Development Training and development for Finance Staff		20,000	
Meeting Expenses Meeting Expenses  Miscellaneous		3,000	
Miscellaneous  Bank Service Charges		15,000	
Bank Service Charges		80,000	

#### **Account Name/Department**

**General Government Services** 

Budget Item	2022/23	2022/23	2023/24	Sched.
Municipal Buildings	Budget	Forecast	Budget	No.
Salaries and Benefits	721,250	828,427	767,600	3-1
Travel and Transportation	1,000	1,721	2,000	3-1
Heating Fuel	401,520	327,579	362,000	3-1
Electric	227,440	167,769	215,000	3-1
Water and Sewer	28,075	15,535	30,525	3-1
Cleaning Supplies	59,600	25,707	64,600	3-1
Service Contracts	185,750	101,577	174,400	3-1
Property Taxes	394,790	289,709	633,300	3-1
Maintenance	195,500	173,216	245,300	3-1
Public Art Maintenance	1,000	-	2,000	3-1
Snow Removal	28,000	23,089	28,900	3-1
Totals	2,243,925	1,954,329	2,525,625	

Budget Item

Municipal Buildings

Account Name/Department: General Government Services

Detailed Breakdown of Budget Item			Notes/Comments
Salaries 5 maintenance people + overtime seasonal labour	295,100 <u>352,000</u> <b>Subtotal</b>		
Benefits Health Statutory Pension WCB	20,000 48,000 31,500 21,000	)	
	Subtotal	120,500	
	Total	767,600	
Travel and Transportation Travel and Transportation		2,000	
Heating Fuel Fuel costs for all municipal buildings		362,000	
Electric Electricity costs for municipal buildings		215,000	
Water and Sewer Water and sewer costs for all municipal buildings		30,525	
<u>Cleaning Supplies</u> Purchased as required		64,600	
Service Contracts Contracts at various buildings (HVAC, elevator, alarms, etc.)		174,400	
Property Taxes Provincial property taxes for municipal buildings and recreation venues		633,300	
Maintenance All small items and equipment necessary for regular building upkeep & repairs plus special one-time projects		245,300	
Public Art Maintenance Maintenance		2,000	
Snow Removal Contracted clearing at various municipal buildings		28,900	

#### **Account Name/Department**

**General Government Services** 

Budget Item Insurance	2022/23 Budget	2022/23 Forecast	2023/24 Budget	Sched. No.
Cyber Insurance	47,000	46,350	60,255	4-1
General Coverage, Municipal Vehicles /Self Insurer	675,000	680,042	748,046	4-1
Environmental Liability Insurance	30,000	5,832	6,415	4-1
Totals	752,000	732,224	814,716	<u>-</u>

Budget Item Account Name/Department: General Government Services
Insurance

Detailed Breakdown of Budget Item		Notes/Comments
Cyber Insurance		
Cyber Insurance	60,255	
General Coverage, Vehicles/Self Insurer Property and vehicles, municipal liability, dishonesty rider, beepers, portable radios, mobile radios,		
pagers, boiler and computer insurance, umbrella liability policy, errors and omissions	748,047	
unibrolia liability policy, ottora and ornicaloria		
Environmental Liability Insurance		
Insurance to cover environmental issues where		
the City is found liable	6,415	

Insurance 4-1 Page 22 of 113

#### **Account Name/Department**

**General Government Services** 

Budget Item	2022/23	2022/23	2023/24	Sched.
Mayor and Council	Budget	Forecast	Budget	No.
Professional Services	11,000	-	11,000	5-1
Mayor and Council Development	30,000	19,269	30,000	5-1
Meeting Expenses	20,000	4,135	20,000	5-1
Mayor and Council	501,200	567,062	593,046	5-1
Advertising and Communications	26,000	17,308	26,000	5-1
New Equipment	11,000	822	11,000	5-1
Miscellaneous	2,500	598	2,500	5-1
Community Neighbourhood Events	35,000	20,678	35,000	5-1
Intercommunity Affairs	25,000	2,089	25,000	5-1
Public Relations	213,300	132,449	213,300	5-1

Totals 875,000 764,410 966,846

Budget Item

Mayor and Council

Account Name/Department: General Government Services

Detailed Breakdown of Budget Item			Notes/Comments
Professional Services			
Professional Services		11,000	
Mayor and Council Development  Mayor and Council Development		30,000	
Meeting Expenses			
Meeting Expenses		20,000	
Mayor and Council Stipend for Mayor/Council		593,046	
Advertising and Communications			
Advertising and Communications		26,000	
New Equipment			
New Equipment		11,000	
Miscellaneous			
Miscellaneous		2,500	
Community Neighbourhood Events Community Neighbourhood Events		35,000	
Intercommunity Affairs			
Capital Cities Conference		000	
Atlantic Mayor's Congress		25,000	
Public Relations			
Council Events			
New Year's Levee	11,0	000	
Seniors' events	6,0	000	
Luncheons/receptions/unforeseen events	51,2		
Disability Advisory program		000	
Family Violence program		<u>78,200</u>	
	Sublotal	76,200	
Promotional Material			
Christmas campaign	31,5		
City Hall /plaques/pictures		000	
Lapel pins and flags		000	
Community relations	30,0		
Promotional material Photography/film/processing/albums	15,0	100	
Copier/printing		000	
Retirement gifts		500	
Promotions	35,0		
	Subtotal	135,100	
	Total	213,300	

# **Account Name/Department**

Communications

Budget Item Communications	2022/23 Budget	2022/23 Forecast	2023/24 Budget	Sched. No.
Communications & Marketing	-	-	45,000	6-1
Staff Development	-	-	5,000	6-1
Totals		-	50,000	

Budget Item Communications	Account Name/Department:	Communications
Detailed Breakdown of Budget Item		Notes/Comments
Communications and Marketing	45,000	
Staff Development	5,000	

### **Account Name/Department**

**Protective Services** 

Budget Item	2022/23	2022/23	2023/24	Sched.
Fire Department	Budget	Forecast	Budget	No.
Salaries and Benefits	2,846,043	2,850,580	3,383,007	7-1
Office Supplies	1,500	1,689	1,632	7-1
Staff Development	99,179	46,209	107,907	7-2
Travel and Transportation	6,500	236	7,072	7-2
Meeting Expenses	1,000	1,605	5,000	7-2
Clothing	42,372	24,580	45,980	7-2
Advertising and Communications	8,500	7,835	9,248	7-2
Projects	-	31	50,000	7-3
Small Equipment	31,000	35,731	33,728	7-3
Radio System	8,000	5,171	8,704	7-3
Gas and Oil	23,800	34,149	25,894	7-3
Equipment Repairs and Rentals	57,500	92,008	62,560	7-3
Vehicle Maintenance and Repairs	86,800	60,600	94,438	7-3
Volunteer Programs	20,000	-	21,760	7-4
Water Department Services	1,211,858	1,211,858	1,272,502	7-4
Fire Prevention Bureau	14,800	14,720	16,102	7-4
Air Supply and Service	10,100	8,422	11,000	7-4
Emergency Operations - Including Fiona	15,500	819,790	24,128	7-4
Miscellaneous		3,560	1,500	7-4

Totals 4,484,452 5,218,774 5,182,162

Account Name/Department: Protective Services

Budget Item

Fire Department

Detailed Breakdown of Budget Item Notes/Comments Salaries (Non Union) Fire Chief Deputy Fire Chief Administrative Assistant Service Pay Salaries (Union) 12-Career Firefighter II 5-ELS Firefighter II 2-Career Fire Inspector 1-Career Fire Prevention Officer 1,479,191 Benefits (Permanent) Pensions Workers Compensation Health Statutory 355,528 Labour Service Pay Overtime (permanent) Overtime (seasonal) 597,565 Salaries (Volunteers) 2 District Chiefs, 2 District Deputy Chiefs 7 Captains, 9 Lieutenants 4 Safety Officers, 90 Firefighters Fire Prevention Assist. 846,832 Benefits (Volunteers) Insurance(s) Medical 76,691 Labour (Volunteers) Storm duty crews Fire duty crews 27,200 Total 3,383,007

Budget Item Account Name/Department: Protective Services

Fire Department

Detailed Breakdown of Budget Item		Notes/Comments
Office Supplies		_
Office Supplies	1,632	
Staff Development		
Fire Inspectors & Fire Prevention Officer		
Fire Chief & Deputy Fire Chief		
Elected Officials travel symposium		
Career certification		
Volunteer Training		
	107,907	
Travel and Transportation		
Staff & committee mileage and travel	7,072	
Meeting Expenses	5,000	
Clothing		
Station uniforms		
Dress uniforms		
Dry cleaning		
Badges, patches & regalia		
	45,980	
Advertising and Communications		
Radio, TV, Newspapers, etc.	9,248	

Budget Item Account Name/Department: Protective Services

Fire Department

Detailed Breakdown of Budget Item		Notes/Comments
<u>Projects</u>		
Firehouse Recods Management Systems Replacement		
IAM Responding Notification		
Fire Underwriters Insurance Report		
	50,000	
Small Equipment		
Various Items	33,728	
Radio System		
Annual Inspection		
	8,704	
Gas and Oil		
Gas and Oil	25,894	
Equipment Repairs and Rentals		
Cleaning materials, chemicals, small tools, oxygen,		
fire extinguisher service, sundries misc. equipment	62,560	
Vehicle Maintenance and Repairs		
Station 2 - Ladder 1		
Station 1 - Engine 1		
Station 1 - LaFrance		
Station 2 - Engine 3		
Station 1 - Rescue 1		
Station 1 - Rescue Boat		
Station 1 - Engine 2		
Station 1 - Ladder 2		
Station 2 - Engine 6		
Station 2 - Tanker		
Station 1 - Engine 5		
Station 2 - Rescue 2 (Reserve)		
Station 2 - Engine 4		
Station 2 - Federal		
Station 1 - Inspection, 2021 Ram 1500		
Metro Emerg Response Van		
Station 2 - Rehab Trailer		
Chief's 2017 Ram 1500		
Deputy Chief's 2017 Ram 1/2		
Station 1 - Utility 1		
Station 2 - Utility 2		
Inspection - 2018 Silverado		
NFPA Road Test Apparatus	94,438	
11 1 / 1 1000 1 001 / pparatus	34,430	

Budget Item Account Name/Department: Protective Services

Fire Department

Detailed Breakdown of Budget Item		Notes/Comments
Volunteer Programs Banquet	21,760	
Water Department Services Fire hydrants	1,272,502	
Fire Prevention Bureau Fire investigation equipment, report forms, films, etc.		
Training materials, videos, advertisement, MFPA grant, Children's promotional items,	16,102	
Air Supply and Service Air tanks & inspections Air inspection, filters & oil		
Repairs to equipment	11,000	
Emergency Operations PPE Red Cross Services	24,128	



#### Account Name/Department

Protective Services

Budget Item	2022/23	2022/23	2023/24	Sched.
Police Department	Budget	Forecast	Budget	No.
			_	
Salaries and Benefits	9,919,525	10,392,519	11,039,431	8-1
Commissionaires/Parking Meter Collections	196,636	169,689	244,797	8-2
Office Supplies	42,000	24,424	45,000	8-3
Staff Development	40,000	11,214	40,000	8-3
Atlantic Police Academy and Canadian Police College	52,000	51,681	85,000	8-3
Clothing	87,000	36,000	112,500	8-4
Advertising and Communications	1,500	-	15,000	8-4
Miscellaneous	205,705	98,177	205,705	8-4
Insurance Claims	10,000	500	10,000	8-5
Phones and Radios	8,000	6,497	8,500	8-5
Gas and Oil	140,000	148,300	152,320	8-5
Vehicle Maintenance and Repairs	135,000	112,772	150,560	8-5
Rental of CIB Vehicle Surveillance, Temporary	12,000	3,775	13,056	8-5
Law Books	10,500	1,240	5,000	8-5
Breathalyzer and CPIC	6,000	9,529	12,000	8-5
Flashlights and Batteries	2,000	953	2,000	8-5
Identification Supplies	8,000	2,535	10,000	8-5
Ammunition	7,500	25,303	26,000	8-5
Inmate Meals	22,600	14,325	22,600	8-5
Humane Society (Annual Contract)	112,588	104,857	122,496	8-5
Operational expenses (JFO)	35,000	50,436	50,000	8-6
Police Hardware and Emergency Response	50,000	27,151	50,000	8-6
PROS - Police Reporting and Occurrence System	3,000	2,707	3,000	8-6
Emergency Recording Equipment	7,500	3,246	7,500	8-6
Community Policing	14,800	5,075	20,000	8-6
Less: Wage Assistance Funding	(8,550)	-	-	8-6
Totals	11,120,304	11,302,905	12,452,466	

Police Section 8 Page 33 of 113

Budget Item Account Name/Department: Police Department

Police

Detailed Breakdown of Budget Item				Notes/Comments
Salaries: Based on Full Complement				
Existing		Positions		
Chief		1		
Deputy Chief		2		
Sergeants		6		
Corporals		5		
st Class		44		
2nd Class		3		
Brd Class		8		
Entry Level		1		
			70	
<u>Dispatch</u>				
Level 1		5.5		
Level 2		2.5		
			8	
Executive Assistant		1		
Felecom/Records Supervisor		1		
Ficket/Records Supervisor		1		
Crime Analyst		2		
Fechnical Services		1		
Reception/Ticket Data Entry		2		
Clerical/Data Entry		2		
Sierical/Data Entry			10	
			10	
	Total		88	
	iotai			
	Total	70 Police Officers		
		18 Civilians		
and Matterson O. I.T.D.				
ess: Mat Leaves & LTD				
	s	ubtotal	10,661,902	

Budget Item Account Name/Department: Police Department

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Detailed Breakdown of Budget Item				Notes/Comments
<u>Labour</u>				
School Crossing Guards				
Normal school year is 185 days. 20.5 guards work 3 hrs per day				
21.5 x 543 @ \$15.00		175,118		
4% Vacation Pay		7,005		
			182,122	
Summer Employment				
Atlantic Police Academy - Graduates/Cadets				
6 x 400 @ \$15.00		36,000		
6 x 400 @ \$17.36		41,664		
7 x 400 @ \$23.66		66,248		
4 x 280 @ \$23.66		26,499		
1 x 760 @ \$23.00		17,480		
4% vacation pay	_	7,516	405 407	
			195,407	
<u>Labour</u>				
Statutory holidays				
Service pay				
Acting Pay				
Shift Differential				
Overtime - Court, Special Events				
Investigational Follow-up Training				
Part Time Personnel				
	Subtotal		377,529	
	Subtotal		311,329	
	Total		11,039,431	
Commissionaires/Parking Meter Collections				
4 Commissionaires employed in the enforcement of				
parking Provisions of the Traffic Bylaw. One Commissionaire				
also utilized in the collection of meter revenues				
WO2 - 1 x 2080 hrs x 25.73				
Sgt - 3 x 2080 hrs X 24.22				
Warrant Officer 2 - meetings 1 x 200 x 25.73				
Gardaworld - Meter Coin Collection				
		-	244,797	

Budget Item Account Name/Department: Police Department

Police

Detailed Breakdown of Budget Item			Notes/Comments
Office Supplies			
Software pkgs forms preparation			
Occurrence reports & supplementaries			
Court briefs & jackets			
Taxi licenses			
Computer paper			
Office supplies			
5 year lease/purchase for photo copiers (2)			
File folders PROS			
Computer upgrades			
Workstation chairs	-	45,000	
Staff Development			
Training Materials and Registrations	-	40,000	
Atlantic Police Academy and			
Canadian Police Association			
Training - Provincial Police Act & APA	45,000		
Canadian Police College	40,000		
	-	85,000	

Budget Item Account Name/Department: Police Department

Police

Detailed Breakdown of Budget Item			Notes/Comments
Existing Uniform Complement (per officer)			
1 pair ankle boots			
1 pair winter boots			
1 cap			
4 uniform shirts			
1 mock neck			
1 pair winter gloves			
6 pair socks			
2 pair pants			
1 dress uniforms for new personnel			
Additional Uniform Requirements,			
Part Time and Inventory			
8 pair winter boots			
8 caps			
24 uniform shirts			
6 mock neck			
4 pair winter gloves			
20 pair socks			
12 pair pants			
search gloves			
fur hats			
Uniforms	90,000		
Protective Clothing	17,500		
Dry Cleaning	5,000		
	_	112,500	
Advertising and Communications			
Advertising and Media	_	15,000	
Miscellaneous			
Towing charges			
- Vehicles impounded for investigational purposes			
Ambulance fees - Prisoner transfers to hospital			
Parking ticket refunds			
Witness fees and expenses			
- Payment of all non-police witnesses			
Chiefs of Police Association fees			
First Aid supplies - For police vehicles		007 707	
Minor expenditures not covered in other codes	_	205,705	

Police 8-4 Page 37 of 113

Budget Item Account Name/Department: Police Department

Police

Detailed Breakdown of Budget Item		Notes/Comments
Insurance Claims		
Provision for the City's payment of the		
deductible amount on City insurance claims	10,0	00
Phones and Radios		
Phones and Radios	8,5	00
Gas and Oil		
Gas and oil	152,3	20
Vehicle Maintenance and Repairs		
Vehicle Maintenance and Repairs	150,5	60
Rental of CIB Vehicle Surveillance, Temporary		
Rental of CIB Vehicle Surveillance, Temporary	13,0	56
<u>Law Books</u>		
Law Books	5,0	00
Breathalyzer and CPIC		
Lease costs and supplies for		
Breathalyzer units and Roadside Screening Devices	12,0	00
Flashlights and Batteries		
Flashlights and Batteries		00
Identification Supplies		
Identification Supplies	10,0	00
Ammunition		
Ammunition	26,0	00
Inmate Meals		
Funds payable to the Province of PEI for the housing of		
prisoners associated to arrest by this Dept. Costs		
are associated to "lock up" situations only and not		
to sentenced prisoners	22,6	00
Humane Society Contract		
Annual contract costs associated to		
dog control complaint response		
Other costs related to calls and		
unclaimed animals	122,4	96

Budget Item Account Name/Department: Police Department

Police

Detailed Breakdown of Budget Item		Notes/Comments
		Notes/comments
Operational Expenses (JFO)		
Operational Expenses (JFO)	50,000	
Police Hardware and Emergency Response		
Upgrade radar units/calibration/repair		
Video equipment - for outdoor use		
Replacement bar lights patrol screens, seat inserts		
Use of force training equipment		
Duty belts		
Body armour	3,000	
Police Reporting and Occurrence System (PROS)		
Occurrence tracking		
Statistics		
Files and forms	3,000	
Emergency Recording Equipment		
Maintenance/upgrade agreements		
and storage discs	7,500	
Community Policing		
Funds to be used to promote positive		
policing programs such as Dept Choir,		
Healthy ME Program		
updating media		
brochures, handouts	20,000	



#### Account Name/Department

Public Works

Budget Item	2022/23	2022/23	2023/24	Sched
Public Works	Budget	Forecast	Budget	No.
Salaries and Benefits	8,446,083	8,578,869	9,119,599	9-1
Professional Consulting	20,000	9,122	90,000	9-1
Office Supplies	20,000	24,254	33,000	9-1
Staff Development	35,000	9,749	40,000	9-1
Travel and Transportation	18,000	14,888	21,000	9-1
Meeting Expenses	7,500	4,128	7,500	9-2
Clothing	42,000	45,975	60,000	9-2
AVL Tracking	110,000	110,952	120,000	9-2
Insurance Claims	100,000	32,266	100,000	9-2
Urban Beautification	140,000	136,788	171,100	9-2
Tools	15,000	13,331	16,000	9-2
Water and Sewer	315	359	400	9-2
Cleaning Supplies	10,000	10,379	10,900	9-2
Service Contracts	130,000	75,150	141,400	9-2
Gas and Oil	451,950	516,308	502,100	9-2
Equipment Repairs and Rentals	36,000	18,370	39,200	9-2
Vehicle Maintenance and Repairs	502,000	562,891	574,800	9-2
Maintenance	30,000	10,278	32,000	9-2
Leased Equipment	68,000	60,325	75,000	9-3
Snow Removal	3,200,000	2,929,334	3,626,200	9-3
Street Cleaning	145,000	168,217	170,000	9-3
Street Resurfacing and Repair	530,000	492,635	549,000	9-4
Traffic Markings and Signs	138,850	186,855	156,500	9-4
Sidewalk and Curb (Union Maintenance)	45,000	63,224	70,200	9-4
Storm Water Control	10,000	7,910	10,000	9-4
Street Lighting	1,282,500	991,239	1,442,500	9-4
Traffic and Parking	20,000	17,505	25,000	9-4
Less: Wage Assistance Funding	- 1	1,071	-	9-4
Totals	15,553,198	15,092,372	17,203,399	

Budget Item Department: Public Works

Public Works

Detailed Breakdown of Budget Item				Notes/Comments
<u>Salaries</u>				
4 - Mechanics				
4 - Machine Operators				
5 - Truck Drivers				
1 - Assistant Maintenance Person				
13 - Sweepers, Sidwalk Plow operators				
1 - Admin. Assistant (Fleet)				
1 - UB Maintenance Person				
2 - Stenographer & Front Desk				
6 - Superintendents				
1 - Admin. Assistant				
1 - Accounts Clerk				
1 - Engineer				
1 - Civil Technican				
1 - Manager				
1 - Assistant Manager				
, and the second		7,147,878		
Overtime		686,488		
Total = 43 Positions			7,834,366	
Benefits .				
Health		286,600		
Statutory		454,893		
Pension		353,210		
WCB		133,900		
			1,228,603	
	Total		9,062,969	
D. Control Control				
Professional Consulting			00.000	
Professional Consulting			90,000	
Office Supplies				
Office Supplies			33,000	
Staff Development				
Training materials and registrations			40,000	
Travel and Transportation				
Travel costs related to staff development			21,000	

Budget Item Department: Public Works

Public Works

Detailed Breakdown of Budget Item		Notes/Comments
Meeting Expenses		
Monthly committee meetings	7,500	
Clothing		
Shirts, pants, coveralls, boots, jackets,		
& rainwear per collective agreement		
Work gloves, hard hats, vests & safety wear	60,000	
AVL Tracking		
AVL Tracking	120,000	
Insurance Claims		
Provision for the department's payment		
of insurance claims	100,000	
Urban Beautification		
Urban Beautification	171,100	
Tools_		
Tools	16,000	
Water and Sewer		
Water and Sewer	400	
Cleaning Supplies		
Cleaning Supplies	10,900	
Service Contracts		
Service Contracts	141,400	
Gas and Oil		
Gas and Oil	502,100	
Equipment Repairs and Rentals		
Equipment Repairs and Rentals	39,200	
Vehicle Maintenance and Repairs		
Vehicle Maintenance and Repairs	574,800	
romoto mamonanos and repuits	374,000	
Maintenance Maintenance	32,000	
Wall Itelian te	32,000	

Budget Item
Public Works
Public Works

Detailed Breakdown of Budget Item		Notes	:/Commen
Leased Equipment			
Leased Equipment		75,000	
Snow Removal			
Contracted Street Plows			
Hourly & standby rentals			
Snowfall service sections			
Priority routes	2,400,000		
Contracted Snow Haul Trucks			
Hourly rental	272,000		
Contracted Loader			
Hourly rental	54,400		
De-icing			
Direct purchase of sand & salt			
Spreading costs for private/Prov trucks	800,000		
Other			
Core storage site rental, tools, etc	99,800		
	Total	3,626,200	
Street Cleaning			
Supplies			
Brooms, shovels, wheel barrows,			
garbage bags, etc.	16,500		
Garbage bags, absorb-all			
and tippage	150,000		
Water bill	3,500		
	Total	170,000	

Budget Item Department: Public Works

Public Works	Department. Table works				
Detailed Breakdown of Budget Item				Notes/Comments	
Street Resurfacing and Repair					
In-house asphalt (incl culvert repairs)		495,000			
Cold mix		38,000			
Tools etc.	-	16,000			
	Total		549,000		
Traffic Markings and Signs					
Powder & paint		46,000			
Signs & posts		17,000			
Street Name Signs		6,500			
Street line painting	-	87,000			
	Total		156,500		
Sidewalk and Curb (Union Maintenance)					
Topsoil & sod		48,500			
Forms	-	21,700			
	Total		70,200		
Storm Water Control					
Pipeline, video inspections			10,000		
Street Lighting					
Power consumption of City owned street lights					
and monthly rental of Maritime Electric units:					
ncludes hardware, power consumption		4.050.500			
and maintenance. Power for traffic lights, crosswalk lights, etc.		1,352,500			
Also Christmas lighting.		90,000			
uso Omisunas lighting.	-	30,000			
	Total		1,442,500		

14,000

11,000

Total

25,000

<u>Traffic and Parking</u>
Parking meter repairs and maintenance

Parking meter tickets



### **Account Name/Department**

Fiscal Services

Budget Item Fiscal Services	2022/23 Budget	2022/23 Forecast	2023/24 Budget	Sched. No.
Interest Long Term Debt	2,300,000	1,593,145	3,085,291	10-1
Short Term (Capital Bridging) Debt	175,000	158,810	150,000	
Depreciation	6,700,000	6,700,000	7,000,000	
Totals	9,175,000	8,451,955	10,235,291	

Budget Item Fiscal Services

Detailed Breakdown of Budget Item			
Servicing of Long Term Debt	2023 Balance	2023/24 Principal	2023/24 Interest
(26) Capital Debt (City Debentures) (maturing 2024)	1,687,663	1,108,980	81,892
(21&22) CMHC Loan Maturing 2030	2,169,098	237,757	80,488
1) RBC 2010 Swap Maturing 2030	6,321,600	733,800	272,165
23 - 25) CMHC Loan Maturing 2031	2,809,003	262,816	115,156
e) TD 2012 Swap Maturing 2032	1,847,006	176,666	51,227
) TD 2013 Swap Maturing 2033	4,265,424	329,037	183,770
7) TD 2019 Loan	17,548,531	582,322	497,431
s) TD 2020 Loan	945,856	43,877	30,091
Scotiabank - CARI	49,754	38,487	883
RBC 2016 Swap Maturing 2036	6,726,000	372,000	147,892
CIBC 2018 SWAP Maturing 2038	9,024,583	605,000	239,380
3,15,18) Capital leases	245,215	143,828	5,269
ng Term Debt Reduction	-2,000,000	-2,000,000	-100,000
ew Debt	30,000,000	896,193	1,479,647
	\$ 81,639,732	\$ 3,530,765	\$ 3,085,291
otal Debt Servicing (Interest & Principal)		_	6,616,056

### **Account Name/Department**

Parks and Recreation

Budget Item	2022/23	2022/23	2023/24	Sched.
Administration; Programs	Budget	Forecast	Budget	No.
Administration				
Salaries	167,082	168,630	237,704	11-1
Benefits	36,062	39,656	54,347	11-1
Mileage	2,200	1,296	2,200	11-1
Advertising	1,500	-	1,500	11-1
Staff Development	12,000	7,579	14,000	11-1
Seniors Engagement Committee	11,000	4,989	11,000	11-1
Meeting Expenses	2,000	796	2,000	11-1
Office	1,500	814	1,500	11-1
Miscellaneous	500	120	500	11-1
Insurance Claims	2,500	14,445	5,000	11-1
Administration Total	236,344	238,325	329,751	
Programs and Grants				
Salaries	427,192	375,195	471,801	11-2
Benefits	51,189	50,826	55,712	11-2
Subsidies and Grants	287,915	227,653	221,435	11-2
Programs and Equipment	49,270	52,437	60,770	11-3
Special Events	6,350	2,462	6,350	11-4
Miscellaneous	500	-	500	11-4
Promotions (Brochure, Flyers and Ads)	6,000	6,259	6,500	11-4
Programs and Grants Total	828,416	714,832	823,067	
_	<del>-</del>			•
Subtotal	1,064,760	953,157	1,152,818	

### **Account Name/Department**

Parks and Recreation

2022/23	2022/23	2023/24	Sched.
Budget	Forecast	Budget	No.
240,347	236,569	266,611	11-5
52,032	51,070	56,739	11-5
3,750	2,382	3,850	11-5
124,500	89,733	132,200	11-5
58,000	38,435	57,750	11-5
20,000	2,323	15,000	11-5
13,050	5,953	9,550	11-5
5,250	3,928	5,750	11-5
516,929	430,393	547,450	
205,057	195,322	223,609	11-6
41,489	39,226	45,516	11-6
3,750	1,792	3,850	11-6
139,500	85,616	148,250	11-6
55,000	30,285	55,750	11-6
15,000	9,706	15,000	11-6
4,500	2,300	4,900	11-6
13,050	5,964	9,550	11-6
477,346	370,211	506,424	
	240,347 52,032 3,750 124,500 58,000 20,000 13,050 5,250 516,929 205,057 41,489 3,750 139,500 55,000 15,000 4,500 13,050	240,347 236,569 52,032 51,070 3,750 2,382 124,500 89,733 58,000 38,435 20,000 2,323 13,050 5,953 5,250 3,928 516,929 430,393 205,057 195,322 41,489 39,226 3,750 1,792 139,500 85,616 55,000 30,285 15,000 9,706 4,500 2,300 13,050 5,964	240,347       236,569       266,611         52,032       51,070       56,739         3,750       2,382       3,850         124,500       89,733       132,200         58,000       38,435       57,750         20,000       2,323       15,000         13,050       5,953       9,550         5,250       3,928       5,750         516,929       430,393       547,450         205,057       195,322       223,609         41,489       39,226       45,516         3,750       1,792       3,850         139,500       85,616       148,250         55,000       30,285       55,750         15,000       9,706       15,000         4,500       2,300       4,900         13,050       5,964       9,550

994,275

800,604

1,053,874

Subtotal

#### **Account Name/Department**

Parks and Recreation

Budget Item	2022/23	2022/23	2023/24	Sched.
Parks	Budget	Forecast	Budget	No.
Parks				
Salaries	1,453,744	1,475,434	1,650,026	11-7
Benefits	199,550	221,387	240,504	11-7
Staff Development and Consulting Fees	5,000	1,369	5,000	11-7
Parks Maintenance	346,942	253,216	429,578	11-7
Vehicles/Equipment Repairs, Maintenance and Fuel	162,840	165,865	200,425	11-8
Sportsfields and Facilities Maintenance	47,200	41,539	47,000	11-8
Trail Maintenance (Including Boardwalk)	24,000	5,141	24,000	11-8
Miscellaneous	7,500	8,490	9,000	11-8
Pools	42,000	18,777	22,000	11-8
Special Initiatives	40,500	23,607	40,500	11-8
Parks Total	2,329,276	2,214,825	2,668,033	
Totals	4,388,311	3,968,586	4,874,726	

Parks and Recreation Section 11 (page 3 of 3) Page 51 of 113

Budget Item Account Name/Department: Parks and Recreation

Administration

Detailed Breakdown of Budget Item		Notes/Comments
Wages and Salaries		
Manager Parks and Recreation	207.704	
Admin Assistant	237,704	
<u>Benefits</u>	54,347	
Mileage		
Manager/ Arena Superintendent		
Parks Superintendent/Parkland Conservationist		
Program Coordinator/Assist PC		
Admin Assistant	2,200	
Advertising		
Public workshop	1,500	
Staff Development	14,000	
Seniors Engagement Committee	11,000	
Meeting Expenses	2,000	
Office_		
Equipment and supplies	1,500	
<u>Miscellaneous</u>	500	
Insurance Claims		
Provision for the City's payment of the		
deductible amount on City insurance claims	5,000	

Budget Item

Programs

Account Name/Department: Parks and Recreation

etalled Breakdown of Budget Item			Notes/Comments
Vages and Salaries			
ermanent fulltime(2)			
port Coordinators			
kate Park Supervisors			
lay Camp Counselors icket Takers			
itness Instructors			
outh programs & Security			
ennis Instructors & Court Supervisors			
ifeguards			
Outdoor Adventure Camp Coordinator			
pring/Summer Recreation Assist.		471,801	
	_	·	
<u>enefits</u>	-	55,712	
ubsidies and Grants			
outh Group Grants	9,310		
outh Advisory Programming	7,000		
igure skating			
ubsidy for residents (141@\$120, 283 @ \$60)			
ros (Pro Subsidy 2@ 7,500)	48,960		
lians hadron			
finor hockey ubsidy for residents (701 @ \$120)	85,440		
ubsidy for residents (701 @ \$120)	00,440		
aseball			
subsidy for residents (509 @ \$15)	7,635		
occer:			
subsidy for residents (1130 @ \$15)	16,950		
, ,	,		
peed skating			
ubsidy for residents (35@\$120, 3@\$20)	6,000		
W. B. J. J. W.			
ity Basketball League (148 @ \$15)	2,220		
oxing Club	760		

Budget Item

Account Name/Department: Parks and Recreation

Programs Programs	Account Name/Department: Parks and Recreation		
Detailed Breakdown of Budget Item			Notes/Comments
Ringette			
Subsidy for residents (87 @ \$120, 8@ \$60)	10,920		
(07 @ \$120, 0@ \$00)	10,920		
Football grant			
Subsidy for residents (150 @ \$15)	2,250		
Swim subsidies			
(8@ \$170, 55@\$204, 8@\$115, 41@33, 32@\$66, 11@\$100)	20,000		
Disabled sports: Parasport and Recreation PEI	3,990		
Falaspoit and Recleation FEI	3,990		
	Total	221,435	
Programs and Equipment			
Senior Citizens			
Senior Day Events			
Day Trips	4,500		
Pre School Programs			
Supplies and equip	1,000		
	,,,,,,		
Youth Programs			
First Aid Supplies			
Transportation & Outings Equipment & Supplies			
Staff training & uniforms	42,500		
Tennis	4.000		
Tennis Equipment	1,900		
Badminton			
Equipment - shuttles & nets			
Honoraria	2,050		
Spring Programs			
Equipment, Supplies and Facility rental	3,300		
51. 01			
Fitness Classes			
Equipment Music & Training			
Facility rental	5,520		
•			

Total

Budget Item Account Name/Department: Parks and Recreation
Programs

Detailed Breakdown of Budget Item			Notes/Comments
Special Events			
Go! Charlottetown	-		
Public Education	4,750		
Volunteer recognition program	1,600	_	
	Total	6,350	
Miscellaneous		500	
Promotions			
Program brochure (2)			
Flyers and ads		6,500	

Budget Item

Cody Banks Arena

Account Name/Department: Parks and Recreation

Detailed Breakdown of Budget Item			Notes/Comments
Wages and Salaries			
Superintendent (50%) plus Admin Assistant 50%			
Assis.I/M (3) perm			
Overtime/service pay			
Casual/special events	_	266,611	
Benefits		56,739	
Staff Development		3,850	
Utilities			
Lights/power	80,600		
Fuel	32,500		
Water	11,500		
Heater Fuel	7,600		
	Total	132,200	
Repairs and Maintenance			
Plumbing	3,250		
Electrical	3,250		
Cleaning	5,000		
Garbage	4,000		
Lumber/supplies	5,000		
Refrigeration	15,000		
General repairs/maintenance	3,750		
Equipment	8,000		
Paint	3,000		
Snow removal	7,500		
	Total	57,750	
Small Projects			
Projects to be determined			
	_	15,000	
Miscellaneous (Inspections and Licenses)	_	9,550	
<u>Vehicles</u>			
Gas/oil			
Repairs/maintenance		5,750	

Budget Item

Simmons Sports Centre

Account Name/Department: Parks and Recreation

Detailed Breakdown of Budget Item		Notes/Comme	ents
Wages and Salaries			
Superintendent (50%)			
Asst. Ice Maker/M.M. (2 PFT/1 Seasonal)			
Overtime/Service Pay		223,609	
<u>Benefits</u>		45,516	
Staff Development		3,850	
		<u> </u>	
<u>Utilities</u> Lights/power	76,000		
Fuel	56,500		
Water	9,250		
Heater fuel	6,500		
	Total	148,250	
Repairs and Maintenance			
Plumbing	3,500		
Electrical	3,500		
Cleaning supplies	5,000		
Garbage	4,000		
Lumber/hardware/supplies	5,000		
Paint	3,000		
Refrigeration	15,000		
Miscellaneous	3,750		
Equipment	6,000		
Snow removal	7,000		
	Total	55,750	
Small Projects			
Projects to be determined		15,000	
Vehicles Repair, Maintenance and Fuel			
Gas & oil			
Repairs/maintenance		4,900	
<u>Miscellaneous</u>		9,550	

Budget Item Account Name/Department: Parks and Recreation

Parks

Detailed Breakdown of Budget Item		Notes/Comment	ts
<u>Salaries</u>			
Parks Super/Admin Assistant (50%)			
298 weeks seasonal, 200 weeks ELS			
419 weeks casual, 20 weeks admin, park patrol			
Parks Foreman			
PFT Maintenance staff (6)			
Overtime - seasonals & permanent park staff		1,650,026	
Benefits		240,504	
Staff Development and Consulting Fees		5,000	
Parks Maintenance & Utilities			
Victoria Park maintenance shed	8,086		
VP pool change house	8,592		
VP powder house	1,894		
/P Caretakers house	6,638		
VP tennis building	10,405		
/P baseball clubhouse	15,000		
VP Cultural Pavilion	4,577		
Winsloe soccer clubhouse	3,909		
Mulberry clubhouse	2,080		
Central field	12,366		
ER maintenance shed	3,859		
ER Soccer Clubhouse	3,550		
QE Park	2,300		
J Frank MacAulay	2,915		
Electrical for various park sites/trails	61,000		
Park maintenance supplies	150,700		
Park equipment/fences	41,000		
Garbage removal	8,500		
Playground upgrades	7,800		
Plumbing repairs	30,000		
Confederation Landing	27,698		
Lawnbowling greens	11,569		
Sewer and water	4,000		
	Total	428,438	

Budget Item Account Name/Department: Parks and Recreation

Daago	••
Parks	

Detailed Breakdown of Budget Item			Notes/Comment
Vehicles/Equipment, Repairs and Maintenance			
Gas & oil	92,000		
Repairs/maintenance	108,425		
	Total	200,425	
Sportsfields and Facilities Maintenance		47,000	
Trail Maintenance (Including Boardwalk)			
Trail repair/signage and amenities			
Boardwalk replacement			
Benches and garbage cans			
Confederation Trail repairs		24,000	
Staff Clothing Allowance		9,000	
<u> Outdoor Pools</u>		22,000	
Parks Projects			
Park Property Demarcations	2,000		
nvasive Species Removal	3,000		
/P Forestry & Acadian Forest mgmt	4,000		
Park infrastructure(signs, gbge cans, benches)	3,500		
ducational Outreach	3,000		
Public Slip - CYC	7,000		
/P Floating Dock .ife Cycle Parks Buildings	8,000 10,000		
and dysto i arro buildings	10,000		
	Total	40,500	



## **Account Name/Department**

**Environment and Sustainability** 

Budget Item	2022/23	2022/23	2023/24	Sched.
Environment and Sustainability	Budget	Forecast	Budget	No.
Salaries and Benefits	541,144	520,391	832,355	12-1
Staff Development	10,750	11,861	11,696	12-1
Travel and Transportation	14,000	5,622	15,232	12-1
Meeting Expenses	2,500	1,708	2,720	12-1
Projects	467,476	190,865	858,952	12-1
Education and Communication	66,250	38,939	53,800	12-1
Miscellaneous	1,500	8,092	1,632	12-1
Equipment Repairs and Rentals	2,500	1,416	2,720	12-1
Community Neighbourhood Events	15,000	18,339	15,000	12-1
Less: Partner Funding	(290,221)	(31,625)	(258,700)	12-1
Wage Assistance Funding	-	(3,648)	(59,169)	12-1

**Totals** 

830,899	761,960	1,476,238
000,000	,	.,,

Budget Item Account Name/Department: Environment and Sustainabilii

Environment and Sustainability

Detailed Breakdown of Budget Item		Notes/Comments
Onlands and Daniella		
Salaries and Benefits  Permanent		
Permanent  Faultenment and Custoinshillin Manager		
Environment and Sustainability Manager		
Forest and Environment Officer		
Climate Action Officer		
Urban Forestry Tech		
Energy Management Engineer		
Contract		
Urban Forest Tech Asst		
Program Admin Asst		
Water Coordinator		
Sustainability Project Coordinator		
Salaries and benefits	832,355	
Staff Development		
Corporate Training Program		
In house Sustainability Workshops		
Professional Development, conference registration & travel	11,696	
Travel and Transportation		
Travel and Transportation	15,232	
Meeting Expenses	2.720	
Meeting Expenses	2,720	
<u>Projects</u>		
Climate Challenge Fund - Resilient Homes, Parks & People		
Sustainable Procurement		
Natural Asset Management		
Watershed Grants		
Better Homes Neighbourhood Energy Project		
Pond Study, Health Assessments, Report Cards		
Nature - wildlife, invasive species, forestry, restoration		
Community Food Security (Urban Ag, Food recovery)		
Food - Stipends		
Living Shoreline/Protection		
Flood Protection Rebates		
EV Maintenance		
EV Chargers		
	858,952	
Education and Communication		
Hosting a Public Speaker Series		
Build Inspired City branding momentum		
Monitoring and Communicating Progress	53,800	
Miscellaneous		
Miscellaneous	1,632	
Equipment Repairs and Rentals		
Equipment Repairs and Rentals	2,720	
Equipment repairs and remais	2,120	
Community Neighbourhood Events		
Micro Grants		
Collaborative Projects, Partnership Building	15,000	
Partner Funding		
Partner Funding Climate Challenge Fund - Resilient Homes, Parks & People		
•		
Natural Asset Management		
Nature - wildlife, invasive species, forestry, restoration		
Living Shoreline/Protection		
Flood Protection Rebates		
Other		
	(258,700)	
	(200,100)	
Wage Assistance Funding		
Wage Assistance Funding Wage Assistance Funding		
wayo noolaalot i ulluliy		

## **Account Name/Department**

Switch

Budget Item Switch	2022/23 Budget	2022/23 Forecast	2023/24 Budget	Sched. No.
Administrative Expenses	726,000	464,504	1,780,000	13-1
Bank Charges	2,000	-	-	13-1
Miscellaneous	52,000	4,382,463	-	13-1
Less: Partner Funding	(853,000)	(4,846,967)	(1,780,000)	13-1
Totals	(73,000)	-	-	

Budget Item Account Name/Department: Switch
Switch

Detailed Breakdown of Budget Item		Notes/Comments
Administrative Expenses Administrative Expenses	1,780,000	
Bank Charges Bank Charges	0	
Miscellaneous Miscellaneous	0	
Partner Funding Partner Funding	-1,780,000	

Switch 13-1 Page 64 of 113

## **Account Name/Department**

Planning

Budget Item	2022/23	2022/23	2023/24	Sched.
Planning	Budget	Forecast	Budget	No.
Salaries and Benefits	1,259,623	1,149,297	1,567,617	14-1
Office Supplies	17,000	10,209	12,000	14-1
Staff Development	36,000	21,687	42,000	14-1
Travel and Transportation	11,000	5,587	12,500	14-1
Design Review Board	15,500	2,434	17,100	14-1
Advertising and Communications	74,000	59,102	74,000	14-1
Miscellaneous	1,750	-	1,750	14-1
Planning Board Expenses	10,800	7,815	10,800	14-2
Planning Services	192,000	143,525	646,000	14-2
STR - Implementation and Enforcement	80,000	-	20,000	14-2

Totals 1,697,673 1,399,656 2,403,767

Budget Item Account Name/Department: Planning

Planning

Detailed Breakdown of Budget Item				Notes/Comments
<u>Salaries</u>				
Manager (1), Assistant Manager (1)				
Planners (5)				
Chief Building Inspector (1), Building Inspectors (2), Development Offic	er (1)			
Heritage Officer (1), Heritage Researcher (1)				
Intake Officer/Administrative Assistant (1), Technical Assistant (1)			1,283,214	
Benefits .				
Statutory Deductions		71,689		
Workers Compensation		16,185		
Pension plan		146,489		
Health		50,039		
	Total		284,403	
	Total		1,567,617	
Office Supplies	Total		1,007,017	
Office supplies, digital supplies,				
Photocopier				
Technical resources, books			12,000	
Staff Development				
Books and materials, memberships				
Training & staff development re accreditation				
Conferences (API & CIP)				
Inspectors - Bldg Code (new Energy Component)			42,000	
Travel and transportation				
Mileage for Inspectors and				
Planning staff and Elected Official			12,500	
Design Review Board				
Committee Stipends		6,000		
Meeting Expenses		3,600		
Affordable Housing Design Review		7,500		
	Total		17,100	
Advertising and Communications				
Advertising and communications  Advertising for rezonings, variances				
and public meetings, information			74,000	
and passe modaligo, information			7 4,000	
Miscellaneous				
Miscellaneous			1,750	

Budget Item
Planning
Planning

STR - Implementation and Enforcement
STR - Implementation and Enforcement

Detailed Breakdown of Budget Item		Notes/Comments
Planning Board Expenses Committee stipends	10,800	
Planning Services Reports and Plans	646,000	



# **Account Name/Department**

Heritage

Budget Item Heritage	2022/23 Budget	2022/23 Forecast	2023/24 Budget	Sched. No.
Office Supplies	2,000	2,749	2,000	15-1
Staff Development	4,000	1,751	5,000	15-1
Meeting Expenses	2,000	969	3,600	15-1
Projects	6,000	-	6,000	15-1
Advertising and Communications	500	66	500	15-1
Grants	95,000	46,216	80,000	15-1
Committee Expenses	6,000	1,300	6,000	15-1
Heritage Area Study	20,000	20,000	20,000	15-1
Totals	135,500	73,051	123,100	

Budget Item Account Name/Department: Heritage

Heritage

Detailed Breakdown of Budget Item			Notes/Comments
Office Supplies			
Office supplies, computers, software, etc.  Photo acquisition and Archive retrieval		2,000	
Staff Development			
Memberships, Heritage Canada Conference			
Training		5,000	
Meeting Expenses			
Meeting Expenses		3,600	
<u>Projects</u>			
Heritage week, awards, building plaques			
Heritage promotion		6,000	
Advertising and Communications			
Advertising and Communications		500	
<u>Grants</u>			
Heritage Grant Program			
Up to \$5,000 per residential property			
promoting demonstration projects	60,000		
Heritage Tax Program			
Tax Incentive Program to encourage			
development of Heritage properties: 31-49 Queen Street (Yr 8 of 10)			
55 Weymouth Street (Yr 5 of 5)			
32 Queen Street (Yr 5 of 5)			
267 Richmond Street (Yr 5 of 5)			
93 Pownal Street (Year 3 of 5)	20,000		
	Total	80,000	
Committee Expenses			
Committee Stipends		6,000	
Heritage Area Study			
Illustrated Design Guideline Manual		20,000	

## **Account Name/Department**

Economic Development, Tourism and Culture

Budget Item	2022/23	2022/23	2023/24	Sched.
Economic Development, Tourism	Budget	Forecast	Budget	No.
Economic Development				
Salaries & Benefits	-	21	487,069	16-1
Fees and Memberships	271,000	268,891	271,100	16-1
Staff Development	3,000	1,529	3,000	16-1
Travel and Transportation	500	-	500	16-1
Equipment Repairs and Rentals	1,000	742	1,000	16-1
Business Development	40,000	21,576	71,000	16-1
Business Improvement Area (BIA)	357,752	357,752	363,201	16-1
Marketing and Development	15,000	6,577	15,000	16-1
Investment Program	197,953	186,552	235,000	16-1
Less: Partner Funding	(17,875)	-	-	16-1
Economic Deveopment Total	868,330	843,640	1,446,870	
<u>Tourism</u>				
Memberships and Partnerships	13,200	6,049	13,200	16-2
Tourism	5,000	543	5,000	16-2
Staff Development	8,500	6,207	8,500	16-2
Travel and Transportation	500	47	500	16-2
Advertising and Communications	2,500	2,640	3,000	16-2
Miscellaneous	500	278	500	16-2
Equipment Repairs and Rentals	1,000	975	1,500	16-2
Public Relations/Annual Civic Events	237,500	298,093	240,000	16-2
Less: Partner Funding	-	(120,000)	-	16-2
Tourism Total	268,700	194,832	272,200	

#### **Account Name/Department**

Economic Development, Tourism and Culture

Budget Item Event Attraction, Arts and Culture	2022/23 Budget	2022/23 Forecast	2023/24 Budget	Sched. No.
Event Attraction, Arts and Culture	Budget	rorecast	Budget	NO.
Event Attraction				
Staff Development	2,000	1,491	2,000	16-3
Travel and Transportation	5,000	1,573	5,000	16-3
Miscellaneous	1,000	457	1,000	16-3
Equipment Repairs and Rentals	1,000	55	1,500	16-3
Business/Community Development	554,850	565,181	575,000	16-3
Partner Funding	-	(42,500)	-	16-3
Event Attraction Total	563,850	526,257	584,500	
Arts and Culture				
Miscellaneous	750	557	750	16-4
Grants	458,774	338,019	492,047	16-4
Cultural Initiatives	41,000	41,070	62,500	16-4
Arts and Culture Total	500,524	379,646	555,297	
Department Totals	2,201,404	1,944,375	2,858,867	

Budget Item Economic Development Account Name/Department: Economic Development

Detailed Breakdown of Budget Item				Notes/Comments
Salaries & Benefits  Manager of Economic, Tourism and Cultural Development Event Management & Tourism Officer Culture & Economic Coordinator Civic Engagement & Events Coordinator Civic Events & Tourism Assistant (1 x 8.5 month contract) Senior Visitor Information Coordinator (1 x seasonal) Visitor Information Coordinator (3 x seasonal)				
· · ·		_	487,069	Moved from City Government
Fees and Memberships EDAC/Other Chamber of Commerce Civic Centre - Marketing Civic Centre - Game Day Expenses Charlottetown Islanders		7,600 1,500 50,000 55,000 157,000		
	Total		271,100	
Staff Davidanment		<del>_</del>		
Staff Development Staff Development			3,000	
Travel and Transportation Travel and Transportation		-	500	
Equipment Repairs and Rentals  To maintain, purchase or replace as required (office, cell phone, etc.)		-	1,000	
Business Development				
Preparation of reports, conceptual plans etc.  Newcomer Retention Events		1,000 5,000		
Development Opportunities		40,000		
	Total	_	46,000	
Business Improvement Area Business Improvement Area		_	363,201	
Marketing and Development Marketing Initiatives / Materials		-	15,000	
Incentive Programs  Tax Incentive Program  2950243 Canada Inc. – 141 Kent Street (year 7 of 10)  Canada's Island Garden Inc – 7 Innovation Way (year 3 of 5)  80 Grafton Street Inc. – 80 Grafton Street (year 3 of 5)  102296 PEI Inc. – 7 Pownal Street (year 2 of 5)		140,000		
Affordable Housing Program  Ellis & Birt Ltd. – 30 Norwood Road (year 4 of 10)  Kings Square Affordable Housing Corp. – 96 Patterson Drive (year 2 of 20)	0)	95,000		
5458 Sherwood Holdings Inc. – 54/58 Sherwood Road (year 1 of 10)	Total		235,000	

Account Name/Department: Economic Development

Budget Item

Tourism & Civic Celebrations

Detailed Breakdown of Budget Item			Notes/Comments
Memberships and Partnerships			
Event Atlantic	2,500		
TIAPEI	900		
ECMA	5,000		
ccco	4,800		
	Total	13,200	
Visitor Information Centre		5,000	
Staff Development			
Staff Development		8,500	
Travel and Transportation			
Travel and Transportation		500	
Advertising and Communications			
Advertising and Communications		3,000	
<u>Miscellaneous</u>			
Miscellaneous		500	
Equipment Repairs and Rentals			
Equipment Repairs and Rentals		1,500	
Community Relations/Civic Events			
Civic Celebrations	185,500		
Community Engagement	32,000		
Partnerships	22,500		
	Total	240,000	

Budget Item Account Name/Department: Economic Development

Event Management

Detailed Breakdown of Budget Item			Notes/Comments
Staff Development Staff Development		2,000	
Travel and Transportation Travel and Transportation		5,000	
Miscellaneous Committee meetings, courier service, business cards, etc.		1,000	
Equipment Repairs and Rentals Equipment Repairs and Rentals		1,500	
Business/Community Development		1,300	
Hosting	413,500		
Development and Attraction	50,000		
Memberships	9,000		
Promotions and Materials	17,500		
Partnerships and Initiatives	85,000	=	
	Total	575,000	

Budget Item

Arts & Culture

Account Name/Department: Economic Development

Detailed Breakdown of Budget Item			Notes/Comments
Miscellaneous			
Miscellaneous	_	750	
<u>Grants</u>			
Confederation Centre of the Arts - Grant in Lieu of Taxes	280,682		
Confederation Centre of the Arts - Operating Grant	50,000		
Arts Guild - Grant in Lieu of Taxes	16,315		
Arts Guild - Operating Grant	55,000		
Library Support	68,000		
Miscellaneous Grants	22,050		
	Total	492,047	
<u>Cultural Initiatives</u>			
Art in the Open	16,000		
Temporary Art Projects	15,000		
Advisory Board projects	9,000		
Arts & Culture Micro-Initiatives	2,500		
Public Art Map and Inventory	5,000		
Public Art - Fiona Reclaimed Wood	10,000		
Creative City Network of Canada	5,000		
	Total	62,500	

## **Account Name/Department**

**Human Resources** 

Budget Item	2022/23	2022/23	2023/24	Sched.
Human Resources	Budget	Forecast	Budget	No.
Salaries and Benefits	818,614	642,584	1,061,371	17-1
Office Supplies	1,000	808	1,088	17-1
Employee Services	30,000	19,789	32,640	17-1
Payroll Services	140,000	142,326	152,320	17-1
Contract Services	60,000	12,553	65,280	17-1
Organizational Development	40,000	359	97,920	17-1
Staff Development	30,000	16,722	38,080	17-1
Miscellaneous	5,000	3,836	5,440	17-1
Small Misc. Equipment	3,000	717	3,264	17-1
Employee Assistance Program	20,000	8,795	21,760	17-1

Totals 1,147,614 848,489 1,479,163

Budget Item Account Name/Department: Human Resources

•	
Human	Resources

Detailed Breakdown of Budget Item			Notes/Comments
Salaries			
HR Manager			
Senior Employee Relations Officer			
Occupational Health and Safety Officer			
Mental Health & Safety Officer			
Payroll Services Officer and Payroll Assistant			
HR Executive Assistant			
Recruitment Coordinator			
HR Coordinator		798,526	
<u>Benefits</u>		262,846	
	<b>-</b>	4 004 074	
	Total	1,061,371	
Office Supplies		4.000	
HR form printing services and office supplies		1,088	
Employee Services			
Recognition programs, service awards, special events, etc.			
recognition programs, service awards, special events, etc.		32,640	
		32,040	
Payroll Services			
Payroll/HR information system			
,		152,320	
Contract Services		- 7	
Arbitrations & Negotiation services, events, and space rental			
Special projects, mediation services, etc.			
		65,280	
Organizational Development			
Workshops and training sessions			
for City employees and Management			
Leadership Development and Team Building Facilitation			
New Performance management system project		97,920	
Staff Development			
In-house training & materials			
Professional dues and memberships HR staff registration to conferences &			
courses including travel costs			
courses including travel costs	32,640		
	52,040		
Committee Chair Training & Development			
	5,440		
	Total	38,080	
<u>Miscellaneous</u>			
Miscellaneous		5,440	
Small Misc Equipment			
Small Misc Equipment		3,264	
Employee Assistance Program		**===	
EAFP Services and critical incident debriefings		21,760	

#### **Account Name/Department**

Strategic Priorities & Intergovernmental Cooperation

Budget Item	2022/23	2022/23	2023/24	Sched.
Strategic Priorities and Intergovernmental Cooperation	Budget	Forecast	Budget	No.
2.4	40.000		00.000	40.4
Professional Services	40,000	-	30,000	18-1
Travel and Transportation	6,000	-	5,000	18-1
Meeting Expenses	7,000	2,281	4,000	18-1
Advertising & Communications	-	-	13,500	18-1
Projects	80,000	5,980	115,000	18-1
Miscellaneous	2,000	150	500	18-1
Totals	135,000	8,411	168,000	

Budget Item Strategic Priorities and Intergovernmental Cooperation	Account Name/Department:	Strategic Priorities and Intergovernmental Cooperatio
Detailed Breakdown of Budget Item		Notes/Comments
Professional Services	30,000	
Travel and Transportation - Elected Officials	5,000	
Meeting Expenses - Meals	4,000	
Advertising & Communications	13,500	
<u>Projects</u>	115,000	
<u>Miscellaneous</u>	500	

## **Account Name/Department**

Transit

Budget Item	2022/23	2022/23	2023/24	Sched.
Transit	Budget	Forecast	Budget	No.
Projects	350,000	296,466	305,000	19-1
Miscellaneous	2,500	-	2,720	19-1
Grants	60,000	45,000	60,000	19-1
Transit Contract	1,597,000	1,538,784	2,089,127	19-1
Shelter Maintenance	75,000	60,764	75,000	19-1
Less Funding Partner Contribution	(425,000)	(1,011)	(180,000)	19-1
Totals	1,659,500	1,940,003	2,351,847	

Budget Item Account Name/Department: Transit

Transit

Detailed Breakdown of Budget Item		Notes/Comments
Projects Projects	305,000	
Miscellaneous Miscellaneous	2,720	
Grants Pat and the Elephant	60,000	
Transit Contract Includes HST and fuel subsidy	2,089,127	
Shelter Maintenance Shelter Maintenance	75,000	

#### **Account Name/Department**

Information Technology

Budget Item Information Technology	2022/23 Budget	2022/23 Forecast	2023/24 Budget	Sched. No.
Computer Supplies	8,000	6,321	10,000	20-1
Network Support and Maintenance Agreements	484,600	285,118	469,500	20-1
Service Level Agreements/Hosting	71,000	54,353	77,000	20-1
Desktop Software Subscriptions/Purchases	69,000	76,887	103,000	20-1
Internet/Network	65,000	42,099	70,000	20-2
Staff Development	10,000	704	10,000	20-2
Travel and Transportation	1,500	1,429	2,000	20-2
Phones	350,000	319,822	395,000	20-2
Totals	1,059,100	786,733	1,136,500	

Budget Item

Information Technology

Account Name/Department: Information Technology

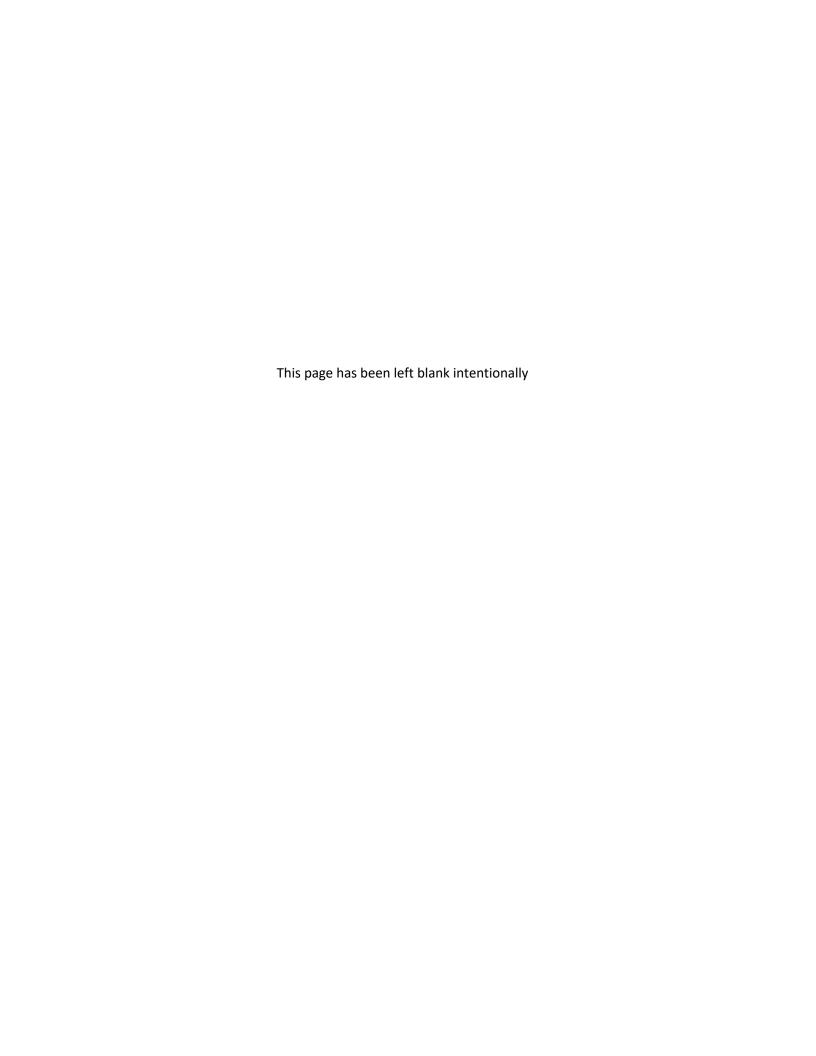
Detailed Breakdown of Budget Item			Notes/Comments
Computer supplies  Backup media, PC Accessories			
Data patch cables, Adapters etc.		10,000	
Network Support and Maintenance Agreements			
Axon - Video editing with audit functions			
Fraxion			
Server backups and Disaster Recovery			
Storagepipe (email backups)			
Penetration Testing			
Security Sensor + SOC			
Nuvollo Cloud Hosting			
PROS - Police Reporting & Occurrence System			
Digital Evidence Inc Electronic Ticketing System			
ESO (Firehouse)			
Livescan fingerprint system (User access fees)			
Cellebrite cell phone analytics			
LAMA or Cityworks maintenance			
Crash Data Analytics			
Everbridge System - EMO			
Book King - Facilities Scheduling			
ESRI			
	Total	469,500	
Service Level Agreements/Hosting			
Endeavour SLA			
City Portal - Web Site			
Pitney Bowes Supplies			
Konica Minolta - Copier Lease			
De Lage Landen - Plotter Lease			
Pitney Bowes Lease			
RFS Canada - Copier Lease (Fire/EMO)			
Ricoh Meter Reads (City Hall MFPs)			
Wildcard Certificate (every 3 years)			
	Takal	77,000	
	Total	77,000	
Desktop Software Subscriptions/Purchases			
Office 365 Business Premium - Includes			
Outlook, Word, Excel, Powerpoint, OneNote			
Access, OneDrive, SharePoint, Teams			
Email Hosting			
AutoCAD + Other Software (as needed)			
PDF Editing licenses/subscriptions			
	Total	103,000	
	i Otai	103,000	

Account Name/Department: Information Technology

Budget Item

Information Technology

Detailed Breakdown of Budget Item		Notes/Comments
Internet/Network Internet/Network	70,000	
Staff Development Professional Development	10,000	
<u>Travel and Transportation</u> Travel, mileage	2,000	
Phones Land lines bldg security and Fiber Modems Mobility (Smart Phones and Data Modems) Radios (PICS is \$100,000 per year)	395,000	



## **Account Name/Department**

Other

Budget Item	2022/23	2022/23	2023/24	Sched.
Other	Budget	Forecast	Budget	No.
Agreements and Grants	3,389,358	3,442,532	3,096,300	21-1
Stipends to Citizen Representatives	50,400	17,600	50,400	21-1
Elections	75,000	147,014	75,000	21-1
Vehicle Registration	4,000	3,545	4,000	21-1
Extraordinary Expenditure	2,500,000	2,493,158	2,500,000	21-1
	-			
Totals	6,018,758	6,103,849	5,725,700	

Budget Item

Other

Account Name/Department: Other

Detailed Breakdown of Budget Item		Notes/Comments
Agreements		
1 Airport Authority	295,000	
2 CARI - Property Taxes	135,000	
3 CARI - Operations	985,000	
4 Civic Centre - Operations	1,000,000	
Agreements Subtotal	2,415,000	
<u>Grants</u>		
1 Seniors Active Living Center	15,000	
2 Sport PEI	60,000	
3 Bedford MacDonald House	15,000	
4 Miscellaneous	3,300	
5 2023 Canada Games	-	
6 Charlottetown Yacht Club	7,000	
7 Boys and Girls Club	20,000	
8 Queen Elizabeth Hospital Foundation	20,000	
9 Friends of Farm	2,000	
10 Confederation Racing Series	5,000	
11 Kidssport	10,000	
12 Special Olympics	15,000	
13 Meals on Wheels	5,500	
14 Young at Heart Theatre	3,500	
15 New Grants	500,000	
Grants Subtotal	681,300	
Total	3,096,300	
itipends to Citizen Representatives  outh Advisory Board (7 members)	8,400	
Seniors Advisory Board (7 members)	8,400	
Civic Board for Persons with Disabilities (7 members)	8,400	
Arts Advisory Board	8,400	
Affordable Housing Board	8,400	
Active Transportation Board	8,400	
Total	50,400	
Elections		
Reserve for election expenses	75,000	
Fleet Management		
/ehicle Registration	4,000	

Other 21-1 Page 88 of 113

## **Account Name/Department**

Tourism Accomodation Levy

Budget Item Tourism Accomodation Levy	2022/23 Budget	2022/23 Forecast	2023/24 Budget	Sched. No.
TAL Grants	1,128,480	1,283,969	1,743,500	22-1
TAL Administrative Expenses	34,970	46,573	54,000	22-1
TAL Meeting Expenses	1,500	19	1,500	22-1
TAL Miscellaneous	500	-	500	22-1
TAL Bank Service Charges	200	423	500	22-1

Totals 1,165,650 1,330,984 1,800,000

Budget Item Account Name/Department: Tourism Accomodation Levy

Tourism Accomodation Levy

Detailed Breakdown of Budget Item			Notes/Comments
TAL Revenue Tourism Accomodation Levy Collected	-	1,800,000	
TAL Grants Discover Charlottetown Meetings and Conventions PEI S.E.R.F Events	581,167 581,166 581,167	1,743,500	
TAL Administrative Expenses TAL Administrative Expenses	-	54,000	
TAL Meeting Expenses Meeting Expenses	-	1,500	
TAL Miscellaneous Miscellaneous	-	500	
TAL Bank Service Charges Bank Service Charges	-	500	

# **Charlottetown Water and Sewer**

2023/24 Budget

March 31, 2023

	2022/23	2022/23	2023/24
Revenue	Budget	Forecast	Budget
Metered Sales	11,437,290	11,603,363	11,953,772
Unmetered Sales	294,550	251,358	100,000
Fire Protection	1,211,858	1,211,858	1,318,502
Penalties	90,000	115,724	90,000
Services Billed	220,000	(4,900)	255,000
Miscellaneous	73,500	54,490	38,500
Sludge Handling	252,000	243,950	274,176
Wastewater Treatment Fees	600,000	403,617	525,000
Water and Sewer Municipal Capital Expenditure Grant	1,000,000	600,000	600,000
Total Water and Sewer Operating Revenue	15,179,198	14,479,460	15,154,949
Total Water and Sewer Operating Expenditures	15,248,218	14,239,953	15,643,552
Subtotal	(69,020)	239,507	(488,603)
Prior Year Operating Surplus (Deficit)	74,897	544,373	783,880
Water and Sewer Surplus (Deficit)	5,877	783,880	295,277

#### Budget Item

Charlottetown Water and Sewer Account Name/Department: Water and Sewer

Detailed Breakdown of Budget Item		Notes/Comments
Metered Sales	11,953,772	
<u>Unmetered Sales</u>	100,000	
<u>Fire Protection</u> Charge to the City for hydrant services	1,318,502	
Penalties Interest charges for late payment	90,000	
Services Billed Miscellaneous charges billed to customers including turn on and blocked sewers	255,000	
Miscellaneous Deposit interest, vehicle sales, management fees, capital contribution, and other	38,500	
Sludge Handling	274,176	
Wastewater Treatment Fees	525,000	
Municipal Capital Expenditure Grant	600,000	

## Account Name/Department

Charlottetown Water and Sewer

Budget Item	2022/23	2022/23	2023/24	Sched.
Water and Sewer	Budget	Forecast	Budget	No.
Salaries and Benefits	4,233,456	3,701,905	4,523,400	23-1
Solicitor and Consulting Fees	101,130	88,644	126,250	23-2
Office Supplies and Postage	100,420	67,530	97,070	23-2
Professional Auditing Services	35,000	24,393	35,000	23-2
Staff Development	56,868	52,312	72,250	23-2
Travel and Transportation	38,350	7,665	38,950	23-2
Advertising and Communications	5,500	414	5,000	23-2
Meeting Expenses	5,660	4,974	6,660	23-2
Clothing	82,566	61,407	82,477	23-3
Miscellaneous	3,300	263,160	47,300	23-3
Insurance	153,113	150,382	161,100	23-3
Heating Fuel	46,484	38,389	48,684	23-3
Phones and Radios	82,660	42,446	69,620	23-3
Electric	1,214,597	1,103,362	1,242,702	23-3
Service Contracts	92,641	99,198	122,641	23-4
Committee Expenses	180,000	180,000	180,000	23-4
Elections	20,000	20,000	20,000	23-4
Property Taxes	36,100	35,620	37,100	23-4
Gas and Oil	102,303	98,448	112,624	23-4
Equipment Repairs and Rentals	1,146,240	1,009,973	1,129,845	23-4
Vehicle Repairs and Maintenance	65,025	47,561	58,400	23-4
Water & Sewer Infastructure Repairs & Maintenance	500,875	681,669	617,818	23-5
Repairs and Maintenance - Buildings	747,268	703,474	832,257	23-5
Grants	56,000	32,000	56,000	23-5
Infrastructure Replacement	201,492	166,608	216,253	23-5
Asphalt	103,570	104,965	121,625	23-5
Backhoe Rental	54,550	38,752	54,550	23-5
Chemicals	378,050	295,243	405,275	23-5
Interest on Long Term Debt	1,580,000	1,568,541	1,562,700	23-6
Depreciation	3,500,000	3,500,000	3,450,000	23-6
Water Conservation	60,000	16,109	60,000	23-6
Extraordinary Expenditures	265,000	34,809	50,000	23-6

Total 15,248,218 14,239,953 15,643,552

Budget Item Account Name/Department: Water and Sewer

Charlottetown Water and Sewer

Detailed Breakdown of Budget Item			Notes/Comments
Salaries			
Manager			
Senior Finance Officer			
Works Superintendent			
Works Field Supervisor			
Projects Officer			
Operations Clerk			
Accounting/Operations Clerk			
Engineering Technician I			
Engineering Technician II			
GIS Technician			
Clerical/Computer Operator			
A/R Computer Clerk			
Outside Workers included			
Pollution Control Plant Superintendent			
Pollution Control Plant Technician I			
Pollution Control Plant Technician II			
Pollution Control Plant Technicians' Assistant			
Pollution Control Plant Operator Lab Technicians			
Administrative	345,222		
Works and Engineering	2,402,499		
Pollution Control Plant	958,251		
		3,705,972	
Benefits			
Administrative	83,817		
Works and Engineering	548,269		
Pollution Control Plant	184,341		
		816,428	
	Total	4,522,400	

Water and Sewer 23-1 Page 95 of 113

Budget Item

Charlottetown Water and Sewer

Account Name/Department: Water and Sewer

Detailed Breakdown of Budget Item				Notes/Comments
Solicitor and Consulting Fees				
Administrative		35,200		
Works and Engineering		2,500		
Pollution Control Plant		88,550		
	Total		126,250	
Office Supplies and Postage				
Administrative		13,000		
Works and Engineering		26,805		
Pollution Control Plant		12,265		
Postage		45,000		
	Total		97,070	
Professional Auditing Services				
Cost for annual audit conducted on the City accounts				
(Utility share)			35,000	
Staff Development				
Administrative - staff		5,000		
Works and Engineering		3,000		
Staff training & conventions		40,740		
Pollution Control Plant - staff		26,510		
			•	
	Total		72,250	
Travel and transportation				
Works and Engineering		31,800		
Pollution Control Plant		7,150		
	Total		38,950	
Advertising and Communications				
Advertising/media			5,000	
Meeting Expenses				
Works and Engineering		1,700		
Pollution Control Plant		3,960		
	Total		5,660	
			-,	

Budget Item

Charlottetown Water and Sewer

Detailed Breakdown of Budget Item				Notes/Comments
Clothing Works and Engineering Pollution Control Plant		42,822 39,655		
	Total	-	82,477	
Miscellaneous Administrative Works and Engineering		2,300		
	Total	-	2,300	
Insurance Policy premium and deductibility Vehicle, buildings, cyber and liability Works and Engineering Pollution Control Plant Insurance Claims		92,100 44,000 25,000		
	Total	-	161,100	
Heating Fuel Works and Engineering Pollution Control Plant	Total	29,984 18,700	48,684	
Phones and Padica	Total	·-	40,004	
Phones and Radios Administrative Works and Engineering Pollution Control Plant Radios	Total	7,500 40,000 14,080 8,040	69,620	
Electric		-	,	
Water stations Sewer stations Pollution Control Plant Pollution Control Plant - Plant Only		364,837 90,359 143,183 644,324		
	Total	-	1,242,702	

Budget Item

Charlottetown Water and Sewer

Detailed Breakdown of Budget Item				Notes/Comments
Service Contracts				
Computer software and				
support services		100.000		
Administrative Works and Engineering		100,000 22,641		
Works and Engineering		22,041		
	Total		122,641	
Committee Expenses				
Stipends and expenses of Councillors				
estimated at 33% to be allocated to the Utility				
Stipends and expenses		_	180,000	
Elections				
Share of cost for year 2018				
Municipal Election			20,000	
·			·	
<u>Property Taxes</u>				
Station Properties				
Works and Engineering		31,100		
Pollution Control Plant		6,000		
	Total	_	37,100	
Gas and Oil				
Motor Vehicles				
Works and Engineering		105,474		
Pollution Control Plant		7,150		
	Total		112,624	
			,	
Equipment Repairs and Rentals		400 ===		
Works and Engineering Pollution Control Plant		108,535		
Poliulion Control Plant		1,021,310		
	Total		1,129,845	
Vehicle Maintenance and Repairs				
Works and Engineering		58,400		
Pollution Control Plant				
	Total		58,400	
	iotal	_	30,400	

Budget Item

Charlottetown Water and Sewer

Detailed Breakdown of Budget Item				Notes/Comments
Repairs and Maintenance (Water and Sewer Infrastructure)				
Water system		494,494		
Sewer system		123,324		
Solid system		120,021		
	Total	-	617,818	
Repairs and Maintenance (Buildings)				
Water stations		340,840		
Sewer stations		133,320		
Facility rental		205,000		
Pollution Control Plant		153,097		
	Total	_	832,257	
<u>Grants</u>				
Grants		-	56,000	
Infrastructure Replacement				
Replacement of water mains, sewer				
laterals, hydrants, meters, etc.				
Water system		106,911		
Sewer system		109,342		
	Total	-	216,253	
<u>Asphalt</u>				
Water system		73,719		
Sewer system		47,906		
	Total	. <u>-</u>	121,625	
Backhoe Rental				
Water system		48,800		
Sewer system		5,750		
•				
	Total	-	54,550	
Chemicals				
Works and Engineering		143,950		
Pollution Control Plant		261,325		
	Total	. <del>-</del>	405,275	

Budget Item Account Name/Department: Water and Sewer

Charlottetown Water and Sewer

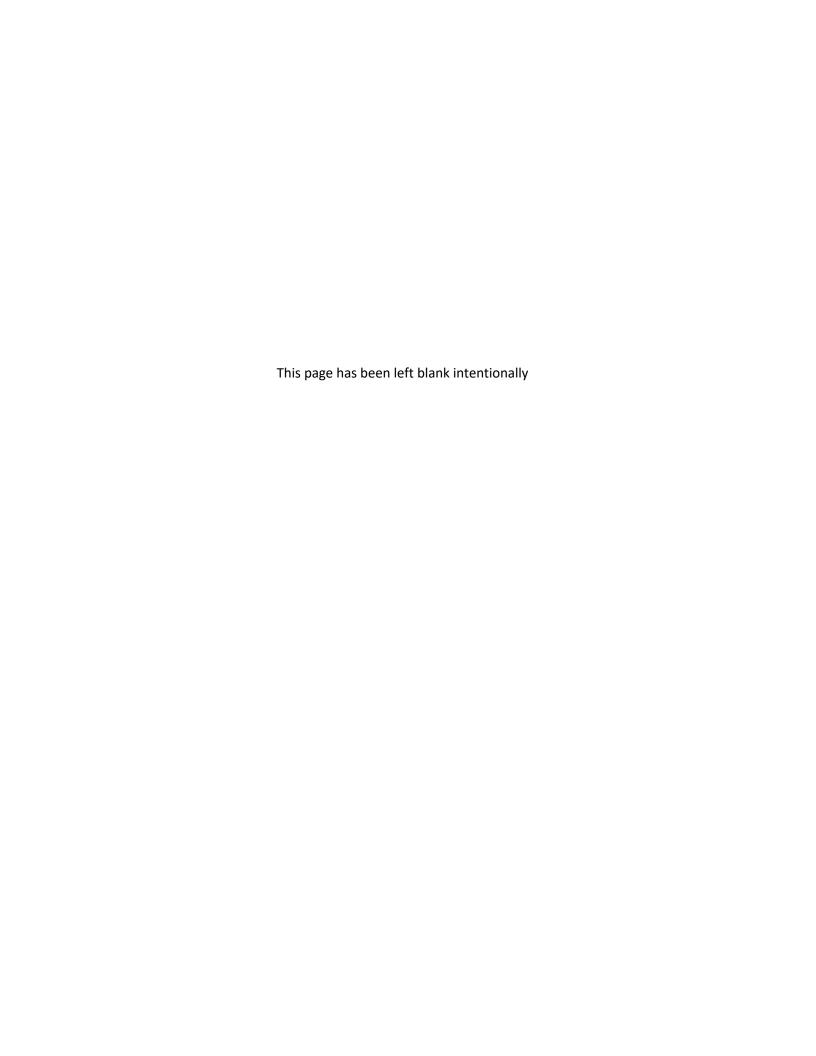
Detailed Breakdown of Budget Item			Notes/Comments
Debt Charges Loan and Debenture Interest Service Charges Seriel bond loss	1,505,000 55,000 2,700		
	Total	1,562,700	
<u>Depreciation</u> Depreciation	_	3,450,000	
Water Conservation Water Conservation	_	60,000	

Water and Sewer 23-6 Page 100 of 113

Budget Item

Charlottetown Water and Sewer

Detailed Breakdown of Budget Item				Notes/Comments
Financial Institution	2023 Balance	2023/24 Principal	2023/24 Interest	
- manetal methation	Dalance	Тттограг	merest	
(26) Debenture Issue - 2004 to 2024	723,824	475,277	35,097	
(21 - 22) CMHC 2030	1,446,308	158,505	53,659	
(1) RBC 2010 Swap	4,214,400	489,200	181,444	
(23 - 25) CMHC 2031	1,872,668	177,399	77,729	
(4)TD 2012 20 Year	2,102,964	201,149	58,326	
(6) TD 2013 20 Year	2,030,405	156,627	87,477	
(7) CIBC 2018 20 Year	7,383,750	495,000	195,856	
(27) TD 2019 Loan	14,357,889	476,446	406,989	
New Debt	-	-	408,423	
Subtotal	34,132,208	2,629,602	1,505,000	
Total Debt Servicing (Interest & Principal)			3,726,179	
Serial bond loss			2,700	
Service Charges			55,000	



## **City of Charlottetown**

## 2023/24 Capital Budget

March 31, 2023

# City of Charlottetown and Charlottetown Water & Sewer 2023/24 Capital Budget

Budget by Department	2022-23 Capital Budget	2023-24 Capital Budget
City Capital Budget		
Public Works:		
Urban Beautification	250,000	415,000
Municipal Buildings	18,195,000	3,780,000
Traffic and Pedestrian Signals	665,000	690,000
Street Lighting	100,000	150,000
Parkades	5,000,000	2,500,000
Land/Property Acquisitions	500,000	150,000
Street Rehabilitation/Intersection Upgrades	10,451,000	21,952,760
Sidewalks	1,990,000	2,938,000
Multipurpose Trails	1,740,900	3,608,900
Storm Water Management	4,240,000	2,050,000
Public Works Fleet	1,747,000	3,675,000
Parks and Recreation	31,332,728	35,980,859
Fire Department/Emergency Preparedness	3,026,016	4,130,814
Police	463,200	250,346
Community Sustainability	1,899,200	925,341
Transit	6,233,000	22,758,050
Information Technology	627,500	815,000
Bell Aliant Centre (CARI)	404,298	845,000
Eastlink Centre	1,045,500	1,346,352
Contingency	500,000	
Total City Capital Projects	90,410,342	108,961,423
Less: External Partner Funding	(30,882,817)	(50,299,847)
Net City Capital Budget	59,527,525	58,661,576
Water and Sewer Capital Budget		
Water and Sewer Utility	13,400,000	14,375,000
Less: Partner Funding	(8,673,080)	(7,379,835)
Net Water And Sewer Utility	4,726,920	6,995,165
Total Charlottetown and Utility Capital Budget	\$ 64,254,445	65,656,741

Public Works	Budget	Notes/Comments
Land Improvement-Tree Planting	50,000	
Land Improvement-Downtown Street Corners	50,000	
Sidewalks-Streetscape Replacement	35,000	
Christmas Display Replacements	25,000	
Equiupment- Event Equipment Replacement	70,000	
Equipment Replacement	35,000	
ent Street Landscaping Plan - Phase II	150,000	
otal Urban Beautification	415,000	
/arious Civic Buildings - Misc Large Maintenance	150,000	
Municipal Buildings Energy Performance Upgrades	525,000	
Municipal Buildings - Security Upgrades	150,000	
Municipal Buildings - Furniture & Fixtures	100,000	
ity Hall Upgrades	200,000	
AacAleer Upgrades	700,000	
re Station 1 Repairs	25,000	
herwood Rec. Hall Upgrades	15,000	
/est Royalty Comm. Centre Upgrades	100,000	
illsborough Park Comm. Centre Upgrades	580,000	
PS -10 Kirkwood Dr- Building	103,000	
eartz Hall Upgrades	400,000	
MacAleer Drive New Building	510,000	
1t Edward Rd Transit Build	205,000	
O Kent Street	17,000	
otal Municipal Buildings	3,780,000	
raffic/Parking- Roards- New Traffic Lights	150,000	
raffic/Parking-Signage Upgrades	100,000	
raffic /Parking- Smart Intersection	100,000	
raffic/Parking- Traffic Equipment	15,000	
raffic/Parking - Traffic Calming	50,000	
raffic/Parking- School Zone	75,000	
raffic/Parking- Pedestrian Crossinge	200,000	
otal Traffic and Pedestrian Signals	690,000	
t Lighting -Fitzroy St - Rochford St to Terry Fox Dr	150,000	
otal Street Lighting	150,000	
ownal St- Structural Rehabiliation	2,500,000	
otal Parkades Major Repairs	2,500,000	
Property Acquisitions	150,000	
otal Property Acquisitions	150,000	

Public Works	Budget	Notes/Comments
Roads-Street Resurfacing	3,500,000	
Streets - Engineering	500,000	
Streets- Street Rehabiliation- Eastern Gateway - Ph 1		
Streets - Contingency	200,000	
Beach St/Park Corner Connector	802,760	
St Peters Rd/Belvedere Roundabout	100,000	
University Ave Rehabilitation - Phase 1	5,500,000	
Seaview Blvd Reconstruction	2,000,000	
Passmore St Reconstruction	1,100,000	
Spencer Drive Extension	3,000,000	
Total Street Rehab/Intersection Upgrades	21,952,760	
Sidewalks-Sidewalks and curb materials	425,000	
Sidewalk & Curb-Equipment	50,000	
Sidewalk-Grafton St	450,000	
Sidewalk-Engineering	100,000	
Nedgewood Ave-Brows Lane to Gordon Dr	645,000	
Nestridge Cres-Westcomb Cres to Wilmont Lane	470,000	
Vest Ridge Cres - Wilmont Ln to Patterson	345,000	
rwin Dr - Gates Dr to Malpeque Rd	303,000	
Jniversity Ave - Capital Dr to Buchannon Dr	150,000	
otal Sidewalks	2,938,000	
Multipurpose Trail-Grafton St - Edward St to Hilsborough Bridge	570,900	
Cedar Ave - Brackley Pt Rd to Lincolnwood Dr.	942,500	
ilac Dr - Ash Dr to Shamrock Dr	240,500	
ast Royalty Rd - MacRae Dr to MacWilliams Rd	1,105,000	
Towers Rd - Mt Edward Rd to Mall Entrance	750,000	
otal Multipurpose Trails	3,608,900	
itorm Water Equipment	50,000	
Vater/Sewer/Storm- Pipe & Catch Basin Materials	400,000	
Nater/Sewer/Storm Contractor Services	350,000	
Nater/Sewer-/Storm -Large Culvert Replacement	1,000,000	
Nater/Sewer/Storm -Water Street Replacement	250,000	
Total Storm Water Management	2,050,000	
Large Fleet Replacement - Public Works	2,130,000	
Small Fleet Replacement - Public Works	605,000	
Small Fleet Replacement - Parks & Rec	560,000	
Small Fleet Replacement - Police	380,000	
Total Fleet	3,675,000	
Total Public Works	41,909,660	
Less: External Partner Funding	(7,225,000)	
Total Public Works Net of External Funding Capital Budget	34,684,660	
Total Public Works Net of External Funding from Previous Budgets	7,136,660	
Total Public Works Net of External Funding new in 2023/24	27,548,000	

Parks and Recreation	Budget	Notes/Comments
Arenas - Simmons - Capital Repairs	27,103	
Arenas - Cody Banks - Capital Repairs	100,314	
Parks - Playground Equipment/ Park Development	487,267	
Parks-Victoria Park Plan Dev	203,753	
Parks - Confederation Landing Upgrades	114,817	
Parks-Sport Field Dev/Upgrades	100,000	
Parks - Winsloe Soccer Complex	2,700	
Parks - Development of a Dog Park in Downtown or Other area	20,000	
Parks -Land Improvement- J. Frank McAulay Park Pathways Restortation	200,000	
Parks - Land Improvement-Hermitage Creek Trail Development	15,286	
Parks - Land Improvement-Andrews Pond Trail Development	29,849	
Parks -Land Improvement- Acadian Drive Trails Restoration	15,000	
Parks -Land Improvement Victoria Park Shoreline Protection	1,080,000	
Arena - Simmons Replacement	30,000,000	
Parks- Peakes Wharf Washrooms (partnership)	25,000	
Parks - East Royalty Lagoon - Park Developemnt	147,000	
Parks - Round House Park Development	330,000	
Parks - East Royalty Landfill Old Road Restoration and AT Pathway	650,000	
Parks - Parkman Park Trail Development	156,770	
Parks - Shortcut Pathway (Terry Fox Drive to Brighton Road)	80,000	
Parks - Parks and Open Space Master Plan	100,000	
Parks- Confederation Trail Surface Upgrades	46,000	
Cnd Games- Portable Artifical Outdoor Rink	40,000	
Parks - Buildings & Clubhouses	60,000	
Parks - Sport Fields Complex Development	500,000	
Parks - Waterfront Access/Beach Development	100,000	
Parks - Central 1 BallField Light Replacment	400,000	
Parks - Victoria Park Reforestation	150,000	
Parks - Multi Sport Outdoor Facility (Replacement or New)	400,000	
Parks - Victoria Park Tennis Courts	400,000	
Total Parks & Rec	35,980,859	
Less: External Partner Funding	(20,269,562)	
Total Parks & Rec Net of External Funding	15,711,297	
Total Parks & Rec Net of External Funding from Previous Budgets	7,609,697	
Total Parks & Rec Net of External Funding new in 2023/24	8,101,600	

Protective Services	Budget	Notes/Comments
Fire		
Fire Station #3 Design and Build	124,983	
Turn-out Gear	225,000	
Small Equipment	120,000	
Fast Response Craft	401,332	
Engine 2 Replacement	1,220,400	
Replace Hydrolic Rescue Equipment	385,664	
Total Fire	2,477,379	
Less: External Partner Funding		
Total Fire Net of External Funding	2,477,379	
Total Fire Net of External Funding from Previous Budgets	1,731,478	
Total Fire Net of External Funding new in 2023/24	745,901	
Emergency Preparedness		
City Hall Electrical Upgrades	75,072	
Emergency Shelter Supplies	21,496	
80 kW Generator Station 1	153,734	
80 kW Generator Station 2	183,872	
125 kW Generator Police Station	409,261	
PICS 2 Radios	60,000	
Cari and Eastlink Generator and Electrical	500,000	
Cody Banks Generator and Electrical	250,000	
Total Emergency Prepardness	1,653,435	
Less: External Partner Funding		
Total Emergency Prepardness Net of External Funding	1,653,435	
Total Emergency Prepardness Net of External Funding from Previous Budgets	775,216	
Total Emergency Prepardness Net of External Funding new in 2023/24	878,219	
Police		
Equipment-Portable Radios	6,600	
Ballistic Equipment	22,000	
Side Arm Replacement	6,000	
Radar Speed Enforcement?	22,000	
Forensic Equipment	17,500	
Surveillance Equipment - SCU	12,000	
Carbine Noise Suppressors- Side Arms	26,000	
Carbine- Vehicle Mounts	7,700	
Digital Forensic Equipment & Licensing	20,000	
Small Equipment & Less Lethal Weapons Systems	33,000	
E-Watch Equipment	49,000	
Guns & Gangs funded equipment	28,546	
Total Police	250,346	
Less: External Partner Funding	(28,546)	
Total Police Net of External Funding	221,800	
Total Police Net of External Funding from Previous Budgets	54,546	
Total Police Net of External Funding new in 2023/24	167,254	

Environmental Sustainability and Transit	Budget	Notes/Comments
Bike Locker and Bike Racks	5,000	
Water Bottle Refill Stations	18,341	
Downtown tree pits and planters	50,000	
Bypass Highway - Phase 3	700,000	
Community Vegetable Planters	7,000	
Community Vegetable Planters Signage	5,000	
Post-Fiona Replanting Plan	90,000	
Street and Park Trees	50,000	
Total Environment Sustainability	925,341	
Less: External Partner Funding	(350,000)	
Total Environmental Sustainability Net of External Funding	575,341	
otal Sustainability Net of External Funding from Previous Budgets	8,341	
otal Sustainability Net of External Funding new in 2023/24	567,000	
Leaning benches for 10 shelters	2,500	
Purchase of three new diesel buses	2,692,800	
Construction of New Transit Facility	10,293,998	
Solar Battery Energy Storage System (BESS)	759,000	
Electric Vehicle Charging	539,752	
Purchase of 7 fully electric buses	8,470,000	
Total Transit	22,758,050	
ess: External Partner Funding	(17,430,925)	
Total Transit Net of External Funding	5,327,125	
otal Transit Net of External Funding from Previous Budgets	2,500	
Total Transit Net of External Funding new in 2023/24	5,324,625	

Information Technology	Budget	Notes/Comments
Payment Portal Provincial Tickets (Police Services)	40,000	
Firewall Replacement (Police Services)	30,000	
Soft Interview Room (Police Services)	8,000	
Learn/LPR Server (Police Services)	40,000	
Evidence Server (Police Services)	8,000	
Laptops, Desktops and Monitors	120,000	
Rugged Devices	15,000	
CPS Camera Network Hardware	30,000	
Fiber Network Hardware	50,000	
WIFI Access Points	7,000	
City Networking Modernization	40,000	
Finance Server + Migration of GP	110,000	
Network hardware for new building by MacAleer	10,000	
Fire Inspection Records Database Migration	90,000	
MacAleer Cat 6 cabling upgrade	50,000	
Video conferencing	27,000	
Training & Winter Operations Rooms	20,000	
Parkdale Streaming Technology	90,000	
T Contingency	30,000	
Total Information Technology	815,000	
Less: External Partner Funding		
Total Information Technology Net of External Funding	815,000	
Total Information Technology Net of External Funding from Previous Budgets	365,000	
Total Information Technology Net of External Funding new in 2023/24	450,000	

Bell Aliant Centre (CARI)	Budget	Notes/Comments
Exterior Door Replacement (30)	200,000	
Sidewalk Replacement (aquatic side)	84,635	
Sidewalk Replacement (Arena side)	84,635	
Exterior Masonry Repair	55,729	
Arena Compressors (annual)	60,000	
Other minor capital/emergecy repairs (annual)	60,000	
Window Blinds (Aquatics)	30,000	
Well Pump Storage System	50,000	
Rink Heat Recovery Ventilator	80,000	
Pool Change Rooms HRV	80,000	
Equipment Energy Assessment	60,000	
Total Bell Aliant Centre (CARI)	845,000	
Less: External Partner Funding	(164,065)	
Total Bell Aliant Centre (CARI) Net of External Funding	680,935	
Total Bell Aliant Centre (CARI) Net of External Funding from Previous Budgets	325,000	
Total Bell Aliant Centre (CARI) Net of External Funding new in 2023/24	355,935	
Eastlink Centre	Budget	Notes/Comments
Spotlights, Floor Scrubber, Time Clocks, Digital Signage	150,000	
Replacement of Utilities/Fixtures Upgrade	196,352	
Heating System Upgrades	1,000,000	
Total Eastlink	1,346,352	
Less: External Partner Funding	(865,000)	
Total Eastlink Net of External Funding	481,352	
Total Eastlink Net of External Funding from Previous Budgets	271,352	

Charlottetown Water & Sewer	Budget	Notes/Comments
Pond Street Rehabilitation	100,000	
Garfield Street Rehabilitation	100,000	
Water Supply Capital Projects (Mt. Edward Road Booster Station)	900,000	
Eastern Gateway Water and Sewer Rehabilitation ICIP	2,700,000	
St. Peters/Belvedere Roundabout Water and Sewer	100,000	
Beach Grove Rd -PRV	50,000	
Motor Vehicles	600,000	
Tangible Capital Purchases (new equipment)	300,000	
Harley Street Rehabilitation	100,000	
University Ave Reconstruction	750,000	
Seaview Reconstruction	875,000	
Passmore Reconstruction	875,000	
Wellfield Protection	600,000	
Malpeque Station Refurbishment	200,000	
Capital Planning Engineering	350,000	
Metering	400,000	
Collector Sewer Liftstations Rehabilitation CCBF	700,000	
CPCP Upgrades (Resiliency Improvements) ICIP	750,000	
Sewer Liftstations Rehabilitation and Enhancement ICIP	1,500,000	
WWTP Other Capital Projects (CPCP Capital Projects)	550,000	
WWTP Primary Digester Roof Rehabilitation	1,000,000	
WWTP Control System Upgrades	500,000	
Motor Vehicles	75,000	
Contingency	300,000	
Total Water & Sewer	14,375,000	
External Partner Funding	(7,379,835)	
Total Water & Sewer Net of External Funding	6,995,165	
Total Water & Sewer Net of External Funding from Previous Budgets	1,853,515	



## **BELL ALIANT CENTRE**

Fiscal 2023-24 Operating Budget

Prepared By: Bell Aliant Centre Management Team

Date Presented: March 14, 2023

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## **BAC Budget - 2023-24**

## **GENERAL OVERVIEW - Statement of Operations**

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Page 3 Aquatics

Page 4 General & Administrative

# Bell Aliant Centre Operating Budget 2023/24

#### Revenue

	Budget	Budget	Variance	
Operating Revenue	2023-24	2022-23	%	
Ice rentals	\$ 909,346	\$ 857,248	6%	
Swim Instruction	436,800	490,250	-11%	
Municipal/Provincial tax rebate	295,618	295,618	0%	
Public Swims/Waterslides	191,502	180,321	6%	
Swim Club/Sports/Pool Rentals	133,700	124,250	8%	
Swim Programs	98,682	122,000	-19%	
Advertising and Signage	40,300	40,000	1%	
Sponsorship	33,000	38,500	-14%	
Bar revenue	19,000	18,500	3%	
Wage Subsidy	10,000	9,700	3%	
Merchandise sales	13,713	18,976	-28%	
Training	14,400	14,400	0%	
Locker Rentals	3,000	2,500	20%	
Edokor Kerikais	2,199,061	2,212,263	-1%	
Operating Grants	2,133,001	2,212,203	-170	
City of Charlottetown	985,085	800,864	23%	
University of Prince Edward Island	147,197	119,669	23%	
Town of Stratford	17,936	16,561	8%	
	1,150,218	937,094	23%	
Total Operating Revenue	3,349,279	3,149,357	6%	
Expenses				
Operating Expenses				
Wages and Benefits	2,019,522	1,877,097	8%	
Utilities	746,251	688,947	8%	
Property Taxes	300,271	300,271	0%	
Supplies & Consumables	150,059	133,861	12%	
Repairs/Maintenance	147,450	152,450	-3%	
Cost of Sales	49,207	51,513	-4%	
Advertising	2,000	2,000	0%	
Insurance Office Administration & Supplies	36,372 49,452	28,258 52,591	29% -6%	
Office Administration & Supplies Professional Fees	14,200	14,000	1%	
Staff Training / Travel	14,600	14,400	1%	
Other	4,200	4,510	-7%	
Bad Debt	4,800	4,800	0%	
Allocation from Commercial Tenants	(189,105)	(175,341)	8%	
Total Operating Expenses	3,349,279	3,149,357	6%	
Operating Earnings (Loss)	0	0		

## **Bell Aliant Centre**

Operating Budget (2023-24)
Department: Arena

	Budget		Budget		Variance
Operating Revenue	2	2023-24		2022-23	%
Ice rentals	\$	909,346	\$	857,248	6%
Advertising and Signage		40,300		40,000	1%
Bar revenue		19,000		18,500	3%
Sponsorship		3,250		8,500	-62%
		971,896		924,248	5%
Operating Expenses					
Wages and Benefits		260,289		\$262,193	-1%
Utilities		219,907		198,379	11%
Supplies & Consumables		25,000		25,000	0%
Repairs/Maintenance		81,000		81,000	0%
Cost of Sales		12,350		12,025	3%
Advertising		1,000		1,000	0%
Staff Training / Travel		3,600		3,600	0%
Bad Debt		2,400		2,400	0%
		605,546		585,597	3%
Operating Earnings (Loss)		366,350		338,651	8%

## **Bell Aliant Centre**

Operating Budget (2023-24)
Department: Aquatics

Budget		Budget	I	Variance	
Operating Revenue		2023-24		2022-23	%
Public Swims/Waterslides	\$	191,502	\$	180,321	6%
Swim Instruction		436,800		490,250	-11%
Swim Programs		98,682		122,000	-19%
Swim Club/Sports/Pool Rentals		133,700		124,250	8%
Wage Subsidy		10,000		9,700	3%
Merchandise sales		13,713		18,976	-28%
Locker Rentals		3,000		2,500	100%
Training		14,400		14,400	0%
Sponsorship		3,250		3,500	-7%
		905,047		965,897	-6%
Operating Expenses					
Wages and Benefits	\$	912,213	\$	845,344	8%
Utilities		183,256		165,315	11%
Supplies & Consumables		101,059		84,861	19%
Repairs/Maintenance		41,950		46,950	-11%
Cost of Sales		6,857		9,488	-28%
Office Administration & Supplies		3,500		3,500	0%
Staff Training / Travel		1,000		800	25%
Other		-		310	-100%
Bad Debt		2,400		2,400	0%
		1,252,235		1,158,968	8%
Operating Earnings (Loss)		(347,188)		(193,071)	80%

## **Bell Aliant Centre**

Operating Budget (2023-24)
Department: General & Administrative

	Budget	Budget	Variance %	
Operating Revenue	2023-24	2022-23		
Municipal/Provincial tax rebate	\$ 295,618	\$ 295,618	0%	
Sponsorship	26,500	26,500	0%	
	322,118	322,118	0%	
Operating Expenses				
Wages and Benefits	847,020	\$769,560	10%	
Utilities	343,088	325,253	5%	
Property Taxes	300,271	300,271	0%	
Supplies & Consumables	24,000	24,000	0%	
Repairs/Maintenance	24,500	24,500	0%	
Cost of Sales	30,000	30,000	0%	
Advertising	1,000	1,000	100%	
Insurance	36,372	28,258	29%	
Office Administration & Supplies	45,951	49,091	-6%	
Professional Fees	14,200	14,000	1%	
Staff Training / Travel	10,000	10,000	100%	
Other	4,200	4,200	0%	
Allocation from Commercial Tenants	(189,105)	(175,341)	8%	
	1,491,497	1,404,792	6%	
Operating Earnings (Loss)	(1,169,379)	(1,082,674)	8%	

# Charlottetown Civic Centre Management Inc. 2023/2024 Operating Budget

to follow when approved by their Board