CHARLOTTETOWN

PLANNING & HERITAGE COMMITTEE AGENDA
NOTICE OF MEETING

Wednesday, February 4, 2026 @ 4:00 PM
Parkdale Room, 2nd Floor, City Hall, 199 Queen Street
Live streaming: www.charlottetown.ca/video

1. **Call to Order**
2. **Declaration of Conflicts**
3. **Approval of Agenda –** Approval of Agenda for Wednesday, February 4, 2026
4. **Adoption of Minutes** - Minutes of Planning & Heritage Committee Meeting from Wednesday, January 7, 2025
5. **Business arising from Minutes:**
6. **Reports or Discussions:**
    a) Planning & Heritage Department – 2026/2027 Budget Overview and Discussion
    b) New Business Update - Items Arising from January 7, 2026, Committee Meeting
7. **Introduction of New Business**
8. **Adjournment**

PLANNING & HERITAGE: COMMITTEE MINUTES
WEDNESDAY, JANUARY 7th, 2026, 5:00 PM
PARKDALE ROOM 2ND FLOOR, CITY HALL, 199 QUEEN STREET
Live streaming at www.charlottetown.ca/video

Present:	**Deputy Mayor Alanna Jankov, Chair** **Councillor Julie McCabe**	**Mayor Philip Brown** **Councillor Norman Beck**** **left the meeting at 5:56pm
Also:	**Michael Ruus, Director, Int. Growth** **Sebastian Hall, PIII**	**Melissa Kitson, IO/AA*** **Minute taker*
Regrets:	**Brad MacConnell, CAO** **Donna Miller-Ayton, MP&H**	

1. **Call to Order**
Chair Deputy Mayor Jankov called the meeting to order at 4:59 PM

2. **Declaration of Conflicts**
Chair Deputy Mayor Jankov asked if there were any conflicts; there were none.

3. **Approval of Agenda**
Approval of the agenda for Wednesday, January 7, 2026, was not discussed as new business items were discussed.

4. **Adoption of Minutes**
Moved by Councillor McCabe and seconded by Mayor Brown that the minutes of the last meeting held on Thursday, October 09, 2025, as circulated, be approved.

CARRIED
(3-0)

5. **Business arising from Minutes**
There was no business arising from the minutes.

6. **Reports:**

a) Zoning and Development Bylaw Recommendations - Presented by Fusion Charlottetown

Summary:

- Matt Pelletier, Vice President of Fusion Charlottetown, introduced himself and the volunteer-run organization supporting youth and young adults in the capital region through sustainability programming, community events, and policy advocacy. Matt presented a presentation which included:
    - Identified housing to be a key determinant for attracting and retaining young people and families.
    - Support expressed for the Draft Official Plan that was previously presented to Council; conditional ministerial approval was granted last summer; and upholding the plan's ambition during the zoning and development bylaw phase.

- A reference was made to Fusion's October letter to the Planning Board.
- Charlottetown population projected growth by 3,000-6,000 people by the end of the decade.
- Recent CMHC data shows strong housing starts, though noted as an outlier compared to historic trends (2020-2024).
- Emphasis on the need for land-use policies that sustain housing momentum long-term.
- Indicated without intervention, the following would occur:
    - The population will age significantly over the next 25 years.
    - Young people will represent a decreasing share of residents.
    - Risk of renewed out-migration and increase tax burden on younger residents.
- Key Zoning and Density Recommendations:
    - Allow fourplexes as-of-right in higher-density, downtown, and waterfront zones.
    - Allow 4-storey apartments within 800 meters of post-secondary and health institutions.
    - Allow 10-storey apartments at designated growth nodes.
    - Allow 6-storey apartments along growth corridors.
    - The goal is to enable young people to live closer to work and study.
- Presented City survey data indicates:
    - Majority of residents find fourplexes acceptable.
    - Sixplexes show a near even split between acceptance and non-acceptance.
    - Noted significant public support for sensible multi-family housing options.
- Market solutions alone will not meet the needs of lower-income households.
- Recommended measures include:
    - Prioritized approvals for projects with affordable and family-sized units.
    - Exempting affordable housing from permit fees.
    - Working with the Province on rental replacement requirements.
- Example cited: PEI Housing Corporation project on Richmond Street.
- The Goal is to reduce appeals, red tape, and barriers to construction.
- Recognition of importance of Charlottetown's historic character, especially downtown:
    - Support was expressed for implementing a form-based code as outlined in the Official Plan.
    - Recommendation to prioritize built form over use in permitting decisions.
    - Suggestion to adopt designs from CMHC's Housing Design Catalogue for Atlantic Canada to ensure compatibility with existing streetscapes.
- Parking and Transportation:
    - Current zoning bylaw requires excessive off-street parking.
    - Concerns raised include assumption of universal car ownership; reduction of walkability and transit viability; increase congestion and development costs.
    - Recommendation:
        - Remove minimum off-street parking requirements for residential uses in certain zones.
        - Maintain existing parking while eliminating arbitrary minimums.
        - Reduce reliance on costly cash-in-lieu parking payment downtown.
        - Reallocate on-street parking revenue to support public transit.
    - Expected outcomes:
        - Improved affordability.
        - Better transportation flow and safety.
        - Increased downtown economic activity.

- Zoning Implementation Concerns:
  - Caution against "poison pill" provisions that make fourplexes legal but infeasible.
  - Concerns over excessive setbacks, height limits, or hidden fees; the inclusion of vague language such as "as appropriate" regarding fourplex permissions.
- Fusion reiterated concerns previously raised with the Minister of Housing, Land and Communities.
- Emphasis on addressing constraints through climate-resilient design, not blanket restrictions.
- Opposition to introducing development charges on townhouse and apartment projects.
- Fusion encouraged Council to match the Official Plan's strong vision with equally ambitious implementation through the zoning bylaw.
- Thanked Council and opened floor to questions.

Discussion:

- Mayor noted that consideration of a capital recovery charges has been removed, in line with federal housing recommendations to avoid slowing development.
- Development charges on housing projects were discouraged.
- Discussion on flood risk:
  - Charlottetown was acknowledged as a coastal city with unavoidable flood risks.
  - Examples cited of waterfront developments using ground-level parking as flood mitigation.
  - Emphasis placed on adapting design practices rather than restricting development in flood-prone areas.
- Questions raised regarding the origin and intent of the phrase "as appropriate" in relation to fourplex permissions.
  - Fusion confirmed, a letter was submitted to Minister Myers, no response or clarification has been received from the Province to date.
  - Fusion expressed concern that the lack of definition creates uncertainty, that the term could be used to restrict development unintentionally.
  - Fusion noted that a clearer definition within the Zoning and Development Bylaw could address concerns.
  - Staff explained the wording was intentionally broad to allow further refinement during the zoning bylaw phase. Detailed definitions are expected to be development through public consultation and professional planning input.
- Questions were asked regarding other municipalities using similar "as appropriate" language.
  - Fusion indicated they have not seen this phrasing commonly used, citing other municipalities allow fourplexes or higher densities as-of-right, often with clear lot-size limitations. Examples mentioned was Yellowknife's early adoption of blanket rezoning with lot-size exceptions; and provincial approaches allowing 4-6 units as-of-right.
- Public Consultation and Process Clarification:
  - Planning staff outlined current status:
    - Draft zoning and development bylaw is under internal review.
    - Draft reflects feedback from the previous round of public engagement.
    - A new round of public consultation is planned within the next month to month and a half.
  - Intent of next engagement is to test proposed rules for fourplexes and gather feedback to refine regulations further.
  - Council requested early access to draft documents prior to public release which will provide assurance that Council will not be surprised by proposals during public consultation.

    - Balancing change and community comfort was acknowledged noting change is difficult for some residents and resistance to increased density is expected.
    - Importance was stressed on collaboration, transparency, and ensuring all community voices are heard, including youth and long-term residents.
- Questions were raised regarding the sample size and demographic breakdown of survey data cited in the presentation.
- Fusion and staff acknowledged data was sourced from prior City-led engagement; however, exact sample size was not immediately available. Caution was noted on careful interpretation of data (age, income, gender, etc.).
- Staff confirmed the reduction of parking requirements is one of the City's commitments under the Housing Accelerator Fund.
    - Options under consideration include reduced or eliminated minimum parking requirements in certain residential zones.
- Final decisions will be informed by public input and will require Council approval.
- Discussion on what constitutes low, medium or high-density residential areas.
    - Fusion referenced concept zoning maps from earlier consultations. Noting areas such as North River Road and by-pass adjacent developments as examples.
    - Emphasis on a cascading density approach; lower density transitioning to medium and higher density near growth nodes, corridors, downtown, and institutions.
- Discussion on small corner stores and neighbourhood commercial uses. Examples cited from Brighton and downtown Charlottetown. Recognition of long-standing neighbourhood fixtures such as Brighton Clover Farm, Hashems Variety and Black and White Convenience stores.
    - Fusion noted small-scale commercial uses can enhance walkability and community character. Similar mixed-use patterns functioning successfully in other cities.
- Questions raised about regarding whether property owners would require a formal approval process to:
    - Convert part of a resident property to a small commercial use (ex. corner store, salon).
    - Continue long-standing, grandfathered uses.
    - It was noted that many existing mixed-use properties are grandfathered. Recent home-based business applications have required formal review and approval.
- Concern expressed that the process must be clearly defined so residents understand when approvals are required versus permitted "as-of-right". Similar clarity is needed for four-unit (fourplex) permissions.
- Members emphasized that the discussion is not about existing neighourhood components, but about how neighborhoods may evolve. Residents need clarity on how areas transition from predominately residential to mixed-use or small-scale commercial uses.
- A need was identified to explain how changes would unfold over time and what safeguards would protect neighborhood character.
    - Fusion suggested:
        - An uptake of residential-based commercial uses would likely be limited. Not all residents are interested in operating businesses from their homes.
        - Acknowledged that informal or low-impact home businesses already exist (ex. hair salons, online sales). Best practices from other municipalities could inform Charlottetown's approach.
- Discussion referenced concepts such as gentle density, gentle infill and missing middle housing.
- Emphases placed on creating neighborhoods with nearby amenities, so residents do not need to rely on cars; and supporting housing diversity across age groups, incomes, and abilities.
- Noted that exclusive single-unit zoning limits housing choice. Mix-use and moderate density can strengthen neighborhoods without large-scale disruption.

- East Royalty Master Plan referenced as an example of:
    - Planned mixed-use village centers.
    - Areas where commercial and residential uses were intentionally integrated.
- Clarification noted that newly acquired lands are still undergoing zoning and planning processes; and mixed-use planning differs when applied to undeveloped land versus established neighbourhoods.
- Strong emphasis placed on using clear terminology during public consultations explaining that changes are not about demolition, but incremental neighbourhood improvement.
- Delegation encouraged for youth and housing advocates to actively participate in consultations. Broader engagement to reflect future housing needs.
- Council highlighted desire for residents to age in place within their neighbourhoods and a need for townhouses and apartments near existing homes. This was identified as a core goal of gentle infill policies which is essential for retaining long-term residents while welcoming new ones.
- Community resistance to density increases was acknowledged. Secondary suites and accessory dwelling units (ADUs) have prompted neighbourhood concerns. Importance stressed on transparent communication and ensuring changes are done with communities, not to them.
- Concerns raised about on-street congestion, lawn parking and neighborhood aesthetics.
    - Discussion emphasized parking policy must be aligned with transit improvements. Younger demographics show lower vehicle ownership trends.
    - Reduced parking requirements must be paired with mobility alternatives.
- It was noted that ADUs are currently permitted as-of-right citywide, with limitations. The City has funding targets to support ADU construction.
    - Ongoing concerns include neighborhood expectations in traditionally R1 zones and a need to prepare residents for gradual change.
- Fusion clarified that a form-based code focuses on building design, scale, setbacks, and streetscape. Less emphasis is placed on the specific use inside the building.
    - Benefits highlighted include:
        - Preservation of heritage character.
        - Ability to add housing units without altering neighbourhood appearance.
        - Support for small scale mixed-use and ground floor commercial where appropriate.
    - Additional housing units would expand the municipal tax base, support city services, enhance walkability, local businesses, and quality of life.
    - Mixed-use and gentle density seen as beneficial for residents, tourism and long-term fiscal sustainability.
- Council thanked Fusion Charlottetown for the presentation and suggested it would be valuable for all Council members, encouraging them to watch the live stream recording.

Councillor Beck left before New Business items were discussed.

7. Introduction of New Business

a. Update on the Zoning and Development Bylaw

An update on the overall update of the anticipated timelines was requested.

- Staff's update included:
    - Internal review of the Zoning and Development Bylaw is in the final stages.
    - Focus is on ensuring the document is polished and defensible.
    - Coordination is ongoing with Public Works/Engineering, Environment & Sustainability and other departments.
    - Hoping to get out for the next public engagement which is anticipated in approximately 1-1.5 months.

- Council requested a draft version to be shared with Council before public engagement.
- Council requested to have an information or education session prior to public engagement, staff expressed openness to these sessions as per their needs.

b. Bylaw Enforcement Officer Position Vacancy

An update on the vacant position was requested.

- Staff indicated discussions are ongoing with the CAO's office. The goal is to crate a more resilient enforcement model. Preference for a team-based, cross-trained approach rather than reliance on a single role.
- Current Bylaw Enforcement Officer from is assisting Planning and Development in the interim.
- Partnership continues with the province regarding Short Term Rental (STR) enforcement.

c. Intake Officer/Administrative Assistant Position Vacancy

An update on the vacant position was requested.

- Staff indicated the position remains vacant, has been posted but not yet filled. Staff are actively working to fill the role as soon as possible.

d. Affordable Housing Advisory Committee

Concern was raised that the committee wasn't meeting due to the lack of administrative support.

- Staff acknowledged the heavy workload on the remaining Intake Officer and appreciation was expressed for interim support provided.
- The need was identified for support so committee can resume regular meetings.

e. Heritage Preservation Bylaw

An update on the Heritage Preservation Bylaw was requested.

- Staff indicated work is ongoing and no detailed update is available at this time. Staff will provide an update to a future committee or council meeting.

f. Preapproved Housing Initiative

An update on the Preapproved Housing Initiative was requested.

- UPLAND Consultants are finalizing the detailed floor plans for the ADUs, duplexes, and one and a half units.
- Public presentation is anticipated by the end of January, incorporating feedback.
- The average unit cost is currently estimated at $300,000.
- Staff are exploring cost-reduction strategies without compromising insulation or quality.
- Council expressed concern regarding the Federal requirements without sufficient financial support. Affordability challenges for young people and first-time buyers.
- Discussion emphasized the need for higher-level government collaboration and the risk that housing remains unaffordable despite availability.
- Staff agreed to bring back information on federal requirements and implications.

g. Short Term Rental (STR) Regulations

Concerns were raised regarding increased taxes as STR operators were experiencing an increase in their property tax bill.

- A discussion was held regarding taxation impacts of improvements, permits, and STR registration.
- Staff noted that tax assessment is not within municipal jurisdiction.

- There is a potential to include general disclaimers for applicants when they apply for an STR license.
- Council highlighted the loss of owner-occupied status when operating STRs and long-term tax implications and delayed reassessment reversals if an STR operator chooses to stop operating.
- There was an emphasis placed on ensuring residents understand the financial implications of STR operations.

h. Black Sam's Bridge Project

An update on the Black Sam's Bridge project was requested.

- Staff didn't have an update and was requested to pass along to the Manager of Policy and Heritage to provide an update at a future meeting**.**

8. Adjournment of Public Session

Moved by Councillor McCabe and seconded Mayor Brown that the meeting be adjourned.
The meeting was adjourned at 6:11 PM

CARRIED
(3-0)

_____

Deputy Mayor Alanna Jankov, Chair

City of Charlottetown Committee Report

Report No: PH-2026-02-02

Date: February 04, 2026

Directed to Council through the following Committee: Planning & Heritage

Reporting Department:

Other Associated Departments:

Prepared by: Michael Ruus, Director of Integrated Growth

Attachments:

2026-27 Planning & Heritage Department Operating Budget Summary

Report Title:
2026-27 Proposed Planning & Heritage Budget Overview

Report Purpose:
The purpose of this report is to present the proposed 2026-27 budget for the Planning & Heritage Department.

Staff Recommendation:
That Committee and Council receive this report for information purposes.

Background:
The Planning and Heritage Department has prepared a draft departmental budget for the 2026–27 fiscal year. The attached budget summary outlines the Department's current budget and the proposed budget for 2026–27.

Based on year-to-date actuals, the Department is forecasting lower actual revenues compared to budgeted revenues for permits and licensing. Overall construction value for the current year is trending similarly to the previous year. While construction activity continues to represent a significant level of investment within the community, it is projected to fall short of the increased construction value assumed in the 2025–26 budget. The Department also anticipates an underspend in Salaries and Benefits for the 2025–26 fiscal year due to ongoing vacancies. Recruitment efforts to date have been unsuccessful in filling key positions within the Building Inspection team.

Additionally, Planning Services is forecasting underspending, with carry-forward expenditures anticipated for contracted work funded through the Housing Accelerator Fund (HAF). These carry-forward projects include work related to the Zoning and Development Bylaw, Heritage Preservation Bylaw, and the Pre-Approved Housing Initiative.

Proposed Budget 2026-27:
The total proposed budget for the 2026–27 fiscal year is **$3,267,688**, representing a **decrease of $10,484 (approximately 0.3%)** from the 2025–26 approved budget of $3,278,172.

Key factors influencing the proposed budget include:

- Salaries and Benefits - Salaries and Benefits account for over 70% of the Department's total budget and remain the most significant budget driver.
- Staff Development - An increase of $46,875 is proposed to support short-term training and professional development initiatives aimed at qualifying additional building officials.
- Planning Services and Heritage Projects - An anticipated short-term investment of $348,000 is proposed to meet contractual obligations associated with the implementation of the City's HAF initiatives. These include work related to:
    - The Zoning and Development Bylaw
    - Accessory Dwelling Unit and Pre-Approved Housing initiatives
    - A comprehensive review of the Heritage Preservation Bylaw
- Projects and Grants - A total investment of $310,000 is proposed to continue support for heritage grants and incentives, as well as the implementation of the Accessory Dwelling Unit grant program, which is funded through the Housing Accelerator Fund.

New Initiatives:
No new initiatives are proposed for the 2026–27 fiscal year, as departmental resources remain focused on completing existing Housing Accelerator Fund initiatives.

Council or Committee History:
None

Financial Implications:
As attached

Public Engagement and Communication:
None

Legislative Authority:
Municipal Government Act – Part 6

Strategic Alignment:
Community-Building and Placemaking
Governance and Civic Engagement
Inclusive Economic Growth
Infrastructure and the Environment

Reviewed By:

Director **Original Document Signed By** **Michael Ruus-February 3, 2026**	

Committee Recommendation: (if differing from staff)

CITY OF CHARLOTTETOWN
2026/2027 Operating Budget
Planning and Heritage

	2025/2026 Budget	2025/2026 Forecast	2026/2027 Budget	Variance
Revenue	(4,767,679)	(3,784,395)	(3,917,679)	850,000
Expenses				
Salaries and Benefits	2,379,972	1,811,388	2,379,972	00
Office Supplies	20,500	22,500	26,200	5,700
Staff Development	47,000	57,000	93,875	46,875
Travel and Transportation	10,000	11,000	19,800	9,800
Design Review Board	24,000	24,000	24,000	00
Advertising and Communications	25,500	20,500	33,000	7,500
Miscellaneous	2,000	2,000	2,000	00
Planning Board Expenses	4,000	7,500	4,000	00
Planning Services	443,000	251,600	348,000	(95,000)
Meeting Expenses	12,200	9,200	25,900	13,700
STR Bylaw – Licensing	00	00	500	500
ADU Project	250,000	250,000	250,000	00
Heritage Grants & Incentives	60,000	60,000	60,000	00
Total Planning and Heritage Expenses	3,278,172	2,526,688	3,267,247	(10,925)
Net Planning Expenditures	(1,489,507)	(1,257,707)	(650,432)	

City of Charlottetown Committee Report

Report no. PH-2026-02-03

Date: February 4, 2026

Directed to Council through the following Committee: Planning and Heritage Committee

Reporting Department: Planning and Heritage Department

Other Associated Departments:

Prepared by: Donna Miller-Ayton – Manager Policy and Heritage

Attachments: None

Report Title:
New Business Update (P&H Committee Meeting January 7, 2026)

Report Purpose:
To provide the Planning & Heritage Committee with an update on matters raised for discussion under New Business at the January 7, 2026, meeting.

Staff Recommendation:
That Council accepts this report for informational purposes.

Report Details:

ZONING AND DEVELOPMENT BYLAW

Current Status – Internal Review Underway: The Planning and Heritage Department is currently facilitating an internal, cross-departmental review of the draft Zoning and Development Bylaw, in partnership with our consultants, Fathom Studios. City departments are reviewing content for alignment with operational requirements, service delivery implications, infrastructure and servicing considerations, enforcement feasibility, and overall bylaw clarity.

Next Step – Incorporating Department Feedback: Following completion of the internal review phase, Fathom Studios will consolidate and incorporate departmental feedback to refine the draft and prepare the first public-facing draft of the Zoning and Development Bylaw.

Public Release and Stakeholder Review – February: The City anticipates releasing the first draft of the Zoning and Development Bylaw for stakeholder review and public circulation in February. This release will support broader review, improve transparency, and ensure residents and stakeholders have a clear opportunity to understand the proposed changes and provide informed input.

Public Engagement – End of February Open Houses: The next phase of engagement will include a further round of public open houses scheduled for the end of February, providing opportunities for residents to ask questions, share concerns, and offer feedback to inform the final drafting process.

"Four Units As-of-Right, as Appropriate" – Engagement Summary from the *What We Heard* Report

- There is some support among stakeholders for permitting up to four units as-of-right, particularly "where appropriate."
- There is also strong resistance from some stakeholders, particularly in suburban areas, with concerns related to:

- Neighbourhood character and fit
- Parking availability and spillover impacts
- Absentee landlords and property management issues

Public and Survey Responses: A consistent theme was the need for greater clarity on what "four units as-of-right, as appropriate" means in practice, especially how and where it would apply, and what standards or limits would be used to determine appropriateness.

AFFORDABLE HOUSING ADVISORY COMMITTEE

The Affordable Housing Advisory Committee (AHAC) has not met since July 2025. Meetings were paused due to the resignation of the primary Administrative Assistant, the need to manage workload capacity among remaining staff, and to prioritize meetings tied to more time-sensitive files.

As of January 2026, the primary Administrative Assistant has returned to the role. As a result, AHAC meetings will recommence on March 10, 2026.

Going forward, AHAC meetings will be scheduled for the second Tuesday of each month.

HERITAGE PRESERVATION BYLAW

The Planning and Heritage Department is working with our consultants, INTRA Studio, to prepare for the first round of public engagement, scheduled for the second week of February.

INTRA Studios is currently:

- Completing a block-by-block analysis of the 500 Lot Area to assess heritage integrity and establish a baseline that can support both future growth and heritage preservation within the area; and
- Undertaking a comprehensive review of the existing permitting processes and regulatory provisions in the bylaw to identify updates needed to improve clarity, consistency, and implementation.
- Evaluating the existing heritage incentive program to identify opportunities to align it with the updated heritage bylaw, including any required refinements to program eligibility, administration, and outcomes.
- Clarifying the framework, criteria, and procedural stipulations for processing temporary and permanent heritage designations, to improve consistency, transparency, and implementation.

Following the first round of public engagement, the consultants will prepare a draft bylaw update to support a second round of public engagement in March.

STR OWNER REQUIREMENTS AND TAXATION

Staff are engaging with the relevant tax authorities to confirm details of tax policies that may impact short-term rental operations within the City. Staff will provide a further update to the Committee once additional information is available, including any implications for property tax assessments associated with short-term rentals.

Separately, the City's Tourism Accommodation Levy Bylaw requires all tourism establishments operating in Charlottetown, regardless of size, to collect and remit a 4% Tourism Accommodation Levy on accommodations for stays of less than 30 days. The levy is calculated as 4% of the gross accommodation charge for a guest's stay.

MONUMENT TO THE BOG AND ITS PEOPLE

Since 2024, discussions have been underway regarding the creation of a monument recognizing the Bog and its people in the City of Charlottetown. The initiative was initially led by the Black Cultural Society, and progress slowed following the departure of the Society's Executive Director last year.

Policy and Heritage staff, along with Culture and Economic Development staff, will meet with the PEI Museum and

Heritage Foundation this month to discuss the proposed monument and next steps. Following these discussions, the Foundation's leadership intends to bring a proposal to the Provincial Anti-Racism Table in March.

Council or Committee History:
January 7, 2026 – Planning & Heritage Committee Meeting

Financial Implications:
None

Public Engagement and Communication:
None

Legislative Authority:
PEI Planning Act, Municipal Government Act

Strategic Alignment:
Community-Building and Placemaking, Governance and Civic Engagement, Inclusive Economic Growth, Infrastructure and the Environment

Reviewed By:

Manager	**Director**
Original document signed by Donna Miller-Ayton	Original document signed by Michael Ruus

Committee Recommendation: (if differing from staff)